



Blueprint "New Skills Agenda Steel":

Industry-driven sustainable European Steel Skills Agenda and Strategy (ESSA)

Analysis of cross-European VET frameworks and standards for sector skills recognition

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Executive Summary

The convergence of European vocational education and training (VET) systems within an EU framework started gradually in the second half of the 20th century and accelerated in the 90s and early 2000s with the launch of mobility and research transnational programmes and the establishment of EQF (2008), ECVET (2009), EQAVET (2009), and the Recommendation on the validation of non-formal and informal learning (2012). The main outcomes of this process can be listed as follows:

- > progressive shift to a learning outcomes approach;
- > progressive establishment of a credit system and shift to a unit-based/modular approach;
- introduction of guidelines for establishing mechanisms for the recognition, validation and certification of informal and non-formal learning;
- > establishment of national quality assurance systems in line with the EU requirements;
- establishment of cross-national databases and systems for mapping and cross-referencing education and vocational qualifications (e.g., ESCO, ISCO, ISCED), increasing transparency and comparability.

Concerning the implementation of EU frameworks, tools and concepts in the ESSA case study countries (Germany, Italy, Poland, Spain and the United Kingdom), the current state of play can be summarised as follows:

- European Qualification Framework (EQF) is present in all the ESSA case study countries and National Qualifications Frameworks are referenced to this, except in Spain where the referencing process is still underway.
- ECVET (European Credit System for Vocational Education and Training) appears to be the most challenging framework to adopt at the national level. However, all the ESSA case study countries have taken some steps to align at least with some of the ECVET principles. Where ECVET principles are used, this is mainly to promote and support transnational mobility and to ensure its quality.
- Quality Assurance (QA) mechanisms based on, or in line with, EQAVET (European Quality Assurance in Vocational Education and Training) are present in all the ESSA case studies. However, it is often difficult to frame a national QA system, since measures and mechanisms are implemented at different levels (national, regional, local).
- DigComp is used in the ESSA case study countries, although in different ways. It varies from being used as a reference for national digital competencies standards to being used to pilot initiatives at the regional/local level.
- All the ESSA case study countries have adopted a learning outcomes approach, in line with the EU tools and frameworks. Countries like Poland and the United Kingdom were early developers of such an approach, whereas Germany, Italy and Spain are more recent developers.
- Modularisation is mostly applied in the ESSA case study countries, however, in Italy and Germany it is applied to a lesser extent (only for some qualifications or part of them). This can be explained by the functioning of the system itself and the understanding of what a qualification is and how it is achieved.
- Arrangements for the recognition and validation of prior learning coming from informal and non-formal settings are now in place in all the case study countries, although their scope and outcomes vary. The approaches could vary from having a national framework in place to arrangements implemented only at the regional/local level.

Overall, the reviewed frameworks and tools promoted by the EU aim to reach a certain degree of coordination and interoperability between the Member States' VET systems through making

them more transparent to one another. Whilst all case study countries have taken measures to integrate such frameworks, tools and concepts in their VET systems, a perfect alignment is unlikely to be reached, due to the different starting points and VET rationales.

The transformations that the EU frameworks and tools are triggering at the national VET systems level produce a structure of potential opportunities to support workers training, up-skilling and/or re-training that steel companies could leverage once these are well understood:

- a. opportunities for re-skilling through the recognition of prior learning;
- b. opportunities to shorten or customise vocational paths (modularisation);
- c. opportunities for quality training mobility (e.g. ECVET);
- d. opportunities for benchmarking (e.g. DigComp, e-CF).

Flexibility has become an important requirement of VET paths to allow learners to re-skill and upskill or change their professional trajectories if needed. Flexible VET systems are now required to consider the role of informal and non-formal learning and to establish mechanisms to recognise and validate this, thus offering learners the opportunity to shorten their training paths.

ECVET mobility tools support the formal recognition of learning achievements during a mobility period. From the point of view of VET providers, ECVET could favour the establishment of solid trans-national mobility partnerships. This would be particularly beneficial within sectoral domains. Companies could benefit from ECVET through targeting specific learning outcomes to be achieved abroad (e.g. in relation to Industry 4.0).

Specific tools for ICT, such as DigComp and the e-CF framework could work as shared glossaries and competencies references at the European level and could be useful as proficiency benchmarks for companies as well as training providers when designing their own training offer.

Modularisation can support the steel industry through the creation of tailor-made curricula, that respond to specific skills needs. A modular approach, combined with established paths for the recognition of informal and non-formal learning, enhances the flexibility of VET programmes and would allow steel workers to upskill or re-train more easily if needed. The advantages of this could consist of:

- a) increased flexibility of vocational paths;
- b) shortened distance between IVET and CVET;
- c) easier recognition and transferability across countries of single modules;
- d) easier updating of the qualifications;
- e) possibility to ideally combine core national modules with local and/or sectoral requirements.

However, the emphasis on modularisation requires a caveat. Research conducted so far points to the need of a holistic approach to vocational training to increase steel workers' adaptability to changing conditions, especially in a context of fast technological transformation. Vocational qualifications need to provide a set of interrelated (technical and transversal) competencies in broad occupational areas to cope with the challenges brought in by the fourth industrial revolution. From this point of view, modularisation should not be put in practice in a way that hinders a holistic approach to education and training and reduces the breadth of professional competence, but rather in a way that complements it.

SECTION I – Description and rationale of the deliverable

1.1 Description of the deliverable

The following report focuses on cross-European VET frameworks and standards for sector skills recognition. It is one of the five outcomes of WP4 – *VET Requirements and Regulations/National VET Systems (relevant requirements and regulations for the Blueprint)* and is intended as complementary to the other deliverables produced under this work package.

This report provides an overview of the most relevant tools and frameworks devised and implemented at the EU level to support the transparency and transferability of qualifications and competencies among the EU countries. Transparency and cross-referencing of qualifications awarded in different countries are crucial for the transferability of skills and competencies, in a context of increasing transnational mobility and economic interdependency.

The report is structured into four sections, as follows:

- i. Description and rationale of the deliverable
- ii. The emergence of a European VET framework
- iii. European tools and frameworks for enhancing coordination, transparency and interoperability of national VET systems
- iv. Summary of the findings and concluding remarks and recommendations

In the first section, the main contents and rationale of the report are outlined. The second section describes the path and the steps that have been made towards a progressive integration of vocational education and training (VET) on a European level and the emergence of a coherent and unitarian European VET framework through which the national systems are connected and made transparent to one another. Here, we also highlight the trends described by the most recent EU VET policies and offer a snapshot of the most common transformations occurring in the national systems.

In the third section, we review the most relevant frameworks and tools developed for supporting transparency and interoperability. Although the focus is mainly on EU instruments (e.g., EQF, ECVE, EQAVET, DigComp, etc.), the section also offers a brief review of other international tools such as ISCED and ISCO.

The fourth section contains a summary of the findings concerning the impact of EU tools and frameworks on national VET systems and describes the transformations occurring at the European and national levels.

1.2 Rationale

The general aim of WP4 is to understand how VET systems currently deliver skills and competencies to the steel industry and to understand where informal training (on the shop floor) attempts to close the gaps in formal VET provision. More specifically, WP4 aim is to:

a) establish the relevant regulatory framework for VET systems in five member states, as applies to the steel sector;

- b) explore how VET national systems are connected at the EU level;
- c) understand to what extent cross-EU frameworks (e.g., EQF, EQAVET, ECVET, etc.) support the comparability of (steel-related) vocational qualifications.

Within this framework, the specific purpose of D4.2 is to establish how Europe-wide tools and frameworks currently serve the steel industry and how they might be leveraged for meeting the industry's skills challenges (as per point 'c').

This Deliverable is to be considered strictly connected with (and complementary to) D4.1, D4.3 and D4.4., which focus on different aspects of VET systems functioning and skills provision to the industry. The insights emerging from these reports are collected in D4.5 which is a summary of the findings and a collection of recommendations to the industry and the Blueprint.

To support the industry from a European perspective, it is important to provide windows of opportunities for workers' mobility and encourage the exchange of information on vocational education and training and related qualifications. This, in turn, requires that national VET systems are connected into an overarching framework that guarantees transparency and interoperability of national vocational programmes and qualifications.

SECTION II – The emergence of the EU VET framework

2.1 From divergence to convergence

2.1.1 Introductory remarks

At the EU level, an effort to connect the national VET systems within an overarching European meta-framework has been made for many years, and yet the process cannot be considered co-complete (Cedefop 2016). The EU institutions have supported this through the creation of policies and instruments, as well as funding research and pilot projects on the implementation of such instruments in the national contexts (e.g. through the former Leonardo da Vinci programme and the current Erasmus+). However, some criticalities have emerged at a conceptual and methodological level.

One important issue is linked with the very concept of skill that is a core component of many education and training systems (see section 2.3 for a discussion of the different understandings of *skill* and *competence* and their significance for the ESSA project). Clarke and Winch (2006) argue that the concept of skill brings with it different understandings in different contexts and that a first obstacle in making different VET systems transparent to one another is to overcome this ambiguity: assessing skills differences depends "on our ability to understand what is meant by the term 'skill' and whether the term can be adequately translated into different European languages. Without a common understanding, it is questionable whether 'skills' can be compared across societies" (Ibidem, p. 256).

The authors refer to the different understanding of skills in the German and in the Anglo-Saxon context as a paradigmatic example of how the concept encapsulates different features. In the Anglo-Saxon context, the notion of skill is not far from that of *know-how* and *technique*. Its primary location is to be found in those activities requiring manual or physical dexterity and coordination and can only be demonstrated through its application. An important aspect of this is that it does not directly link the possession of a specific skill set with a professional qualification. This establishes a crucial difference with the German context where there is no actual distinction between skill and qualification: a skilled worker is also a qualified worker. Furthermore, the German concept of skill entails that the worker has acquired a thorough knowledge and understanding of a specific industrial context, this implying also social recognition and a specific wage level. All these characteristics are not part of the Anglo-Saxon concept, as it describes a more specific, task-oriented quality of the worker, recognised only within the specific context of the job and with no actual relation with social status and wage.

Another issue regards the possibility of 'policy borrowing', i.e. adopting policies and 'good practices' from other contexts. Turbin (2001) showed how this process is far from being straightforward, as it represents a form of cultural borrowing and can be ineffective due to structural differences between the countries. Turbin pointed out that "where transfer does occur and produces some success, it usually goes through a process of adaptation and implementation that includes tailoring basic principles to the receiving environment and then monitoring the process and intervening where appropriate" (Ibidem, p. 107).

2.1.2 A brief historical excursus: the path to modern VET systems in Europe¹

Vocational education and training followed similar patterns in most of European countries in pre-modernity, particularly due to the influence of guilds. From the 12th to the 18th century, the guilds imposed a strict set of rules about the requirements for membership and the training of apprentices and journeymen. The guilds also provided a stable hierarchy within crafts made of three levels, apprentice, journeyman and master: "the title of master was the only written evidence of competence, while 'certificates of apprenticeship' confirmed completion of the first stage of training" (Cedefop 2004, p. 7). Even during the Middle Ages, mobility was an important mechanism to refine skills and acquire further knowledge. Journeymen's vocational qualifications were recognised abroad thanks to the guilds' networks and journeymen could travel from one place to another to learn from masters, to become masters themselves.

After the spread of the liberalism, with its influence on political and economic doctrines, the guild system started losing its importance as a solid framework for organizing and regulating vocational education and training. The idea of the "free play of forces" promoted by liberal thought brought to see guilds as an obstacle and a constraint. The industrial revolution signed a break, with the abandonment of the traditional guild-led apprenticeships and the opening up for national systems of vocational education and training.

Besides the influence of liberalisms, the end of the guild system was also caused by two more complementary factors, the wake of political upheavals and the different pace of industrialization in the various European countries. These caused a deep reconfiguration of the previous social order and allowed for the emergence of clear differences between the European countries. In consequence of this, in the early 20th century, three main models emerged for vocational education and training: the British liberal market model, the German dual corporate model, and the French state-regulated model (Table 1)².

¹ This section is a summary of Cedefop (2004), "From divergence to convergence A history of vocational education and training in Europe, in European Journal of Vocational Training, N. 32, pp. 6-17.

 $^{^2}$ The table partially overlaps with the categorization produced in D4.1, though the aim of Table 1 is to provide an overview of three classical approaches to vocational education and training from a historical perspective, while the aim of the categorisation produced in D4.1 is to categorise the 5 case study countries based on their economic model, type of skills formation system and functioning.

	Liberal market model (United Kingdom)	State-regulated model (France)	Dual corporate model (Germany)
Who determines how vocational education and training is organ- ised?	Negotiated 'in the market place' between represent- atives of labour, manage- ment, and providers of vocational education and training	The State	State-regulated chambers of craft trades, arranged by profession
Where does vocational education and training take place?	There are many options: in schools, in companies, in both schools and com- panies, via electronic me- dia, etc.	In special schools, so- called 'production schools'	In predetermined alterna- tion between companies and vocational schools ('dual model').
Who determines the content of vocational education and training?	Either the market or the individual companies, depending on what is needed at the moment. The content is not prede- termined.	The state (together with the social partners). It does not aim primarily to reflect practice in enter- prises, but relies instead on more general, theoret- ical training.	Entrepreneurs, unions, and the state jointly de- cide.
Who pays for voca- tional education and training?	As a general rule, the people who receive the vocational education and training are also the ones who pay for it. Some companies finance cer- tain courses, which they themselves provide.	The state levies a tax on companies and finances vocational education and training, but only for a certain number of appli- cants each year.	Companies finance train- ing within the enterprise and can set off the cost against tax. Trainees are paid a contractually de- termined sum. Voca- tional schools are fi- nanced by the state.
What qualifications are gained at the end of vo- cational education and training, and to what opportunities do these qualifications lead?	There is no monitoring of training, nor are there universally accredited fi- nal examinations.	There are state certifi- cates which also entitle the best graduates to go on to higher courses.	The qualifications are generally recognised as entitling their holders to work in the relevant oc- cupation and to go on to higher courses.

 Table 1 – Classical models of vocational education and training in Europe

Source: Cedefop 2004

The European VET systems' path to convergence started again in the mid-20th century, when the governing body of the European Coal and Steel Community started to pay attention to vocational education and training as a way to improve job safety, especially in the mining sector. Later, the Rome treaty of 1957 established in article 118 that the Commission shall have the task of promoting close cooperation between the Member States in various social fields, including basic and advanced vocational training. Indeed, "joint action in the field of vocational education and training was identified as a precondition for the free mobility of the workforce and the exchange of young workers within the EEC" (Ibidem, p. 15).

During the 1960s and the early 1970s, the idea of a common European framework for VET was slow to develop because of the obstructionism of some countries concerned about the replacement of their well-established training programmes and paths. A clear sign of the will of the EEC to push the convergence of national VET systems was the establishment in 1975 of Cedefop (European Centre for the Development of Vocational Training). Another push in the late Eighties, with the launch of the first Erasmus programme, aimed at supporting pilot students exchanges across Europe, and again in 1995, with the launch of specific VET transnational programmes, such as the Leonardo da Vinci (1995-2013).

In March 2000, the Lisbon European Council ratified that "Europe's education and training systems need to adapt both to the demands of the knowledge society and the need for an improved level and quality of employment", and that "a European framework should define the new basic skills to be provided through lifelong learning"³. In the same document, the Council also reported the need for "a general reflection on the concrete future objectives of education systems, focusing on common concerns and priorities while respecting national diversity"⁴.

The Copenhagen Declaration of November 2002 (see Table 2) set an important milestone in the path to convergence of national VET systems. It laid down plans for building a true European labour market through mutual recognition of vocational qualifications and the improvement national VET (Coles and Oates 2005). The Copenhagen Declaration stated the importance of high-quality VET in promoting social inclusion, cohesion, mobility, employability and competitiveness. It also maintained the need for the EU Member States to increase voluntary cooperation to promote mutual trust, transparency and recognition of competencies and qualifications.

The process culminated in the development of the European Qualifications Framework (EQF) "intended to serve as a mechanism enabling comparability between national qualification systems, thus enhancing transferability and mobility of labour" (Brockmann et al. 2008, p. 548).

³ http://www.europarl.europa.eu/summits/lis1_en.htm.

⁴ Ibidem.

European dimension	Strengthening the European dimension in vocational education and training with the aim of improving closer cooperation to facilitate and promote mo- bility and the development of inter-institutional cooperation, partnerships and other transnational initiatives, all in order to raise the profile of the European education and training area in an international context so that Europe will be recognised as a world-wide reference for learners.
Transparency, information and guidance	Increasing transparency in vocational education and training through the im- plementation and rationalization of information tools and networks, includ- ing the integration of existing instruments such as the European CV, certifi- cate and diploma supplements, the Common European framework of refer- ence for languages and the EUROPASS into one single framework.
	Strengthening policies, systems and practices that support information, guid- ance and counselling in the Member States, at all levels of education, training and employment, particularly on issues concerning access to learning, voca- tional education and training, and the transferability and recognition of com- petences and qualifications, in order to support occupational and geograph- ical mobility of citizens in Europe.
Recognition of competences and qualifications	Investigating how transparency, comparability, transferability and recogni- tion of competences and/or qualifications, between different countries and at different levels, could be promoted by developing reference levels, common principles for certification, and common measures, including a credit transfer system for vocational education and training.
	Increasing support to the development of competences and qualifications at sectoral level, by reinforcing cooperation and co-ordination especially involving the social partners. Several initiatives on a Community, bilateral and multilateral basis, including those already identified in various sectors aiming at mutually recognised qualifications, illustrate this approach.
	Developing a set of common principles regarding validation of non-formal and informal learning with the aim of ensuring greater compatibility between approaches in different countries and at different levels.
Quality assurance	Promoting cooperation in quality assurance with particular focus on ex- change of models and methods, as well as common criteria and principles for quality in vocational education and training.
	Giving attention to the learning needs of teachers and trainers within all forms of vocational education and training.

Table 2 – Axes of the Copenhagen Declaration (2002)

In May 2009, the strategic framework for European cooperation in education and training (ET 2020)⁵ adopted by the European Council recognised the challenges posed by demographic change and the need to develop a lifelong approach to education and training. The document provides a strategic framework for European cooperation in education and training up to 2020 setting out 4 objectives to help every citizen to realise their full potential and to create sustainable economic prosperity in Europe. The first point, "Making lifelong learning and mobility a reality", underlines the importance of ensuring National Qualification Frameworks (NQF)

⁵ https://eur-lex.europa.eu/legal-content/EN/TXT/?uri=LEGISSUM:ef0016

based on learning outcomes⁶ and linking them to EQF to favour the transition between different education and training sectors, openness towards informal and non-formal learning, transparency and mutual recognition of learning outcomes.

The EU VET convergence strategies outlined above are supported by programmes favouring trans-national mobility, transfer of innovation and good practices such as the former Leonardo da Vinci programme (1995-2013) and the Erasmus+ programme launched in 2014 (see section 3.7).

2.2 EU VET Policy Direction

Information regarding occupations, qualifications, skills, levels etc. can only be compared across the European Member States to the extent that they are connected through a set of common principles and guidelines that provides a common language. Since early 2000, the EU has pointed in this direction and with the introduction of EQF, ECVET and EQAVET the Member States have undergone relevant changes in the way their VET systems are organised, gradually aligning with the principles and guidelines promoted. The main changes can be summarised in the following 5 aspects (EC 2019):

- a) Shift to a learning outcomes approach
- b) Shift to a unit-based/modular approach
- c) Establishment of credit systems
- d) Introduction of mechanisms for the recognition and validation of informal and non-formal learnings
- e) Establishment of Quality Assurance systems

The tools/frameworks and policies that have underpinned and accompanied this transition are reviewed more in detail in section III. Here we aim to offer a first outline of the most common transformation that national VET systems have undergone:

2.2.1 Learning outcomes approach

The EQF Recommendation of 2008 and the ECVET Recommendation of 2009, as well as the 2012 Recommendation on the recognition of non-formal and informal learning, have encouraged a shift in the Member States to a description of qualifications in terms of learning outcomes⁷. In particular, EQF and ECVET "served as an important catalyst for a comprehensive shift towards learning outcomes-based systems across the entire European Union" (EC 2019, p.34). The process has brought a certain degree of convergence across the EU countries and, at present, practically all member states have put in place related policy initiatives (EC 2019).

Cedefop (2012c) has grouped the EU countries into two groups based on the period of adoption of an outcomes-oriented approach: countries are classified into "early developers", where outcomes orientation began in the 1990s or earlier, and "recent developers", which have introduced

⁶ The ECVET Recommendation defines learning outcomes as statements of what a learner knows, understands and is able to do on completion of a learning process and which are defined in terms of knowledge, skills and competence.

⁷ As it will be clarified further, while the traditional teaching paradigms focused on the initial phases of the training process (inputs), the new approach focuses on the outcomes that the individual is able to produce at the end of the learning process.

outcomes orientation since 2005. Within the ESSA five case study countries, the United Kingdom and Poland are classified as "early developers", while Germany, Italy and Spain are "recent developers" (EC 2019). However, it has been pointed out that differences remain in the way the different countries describe learning outcomes (Cedefop 2017; EC 2019).

2.2.2 Modular approach

The shift towards learning outcomes is integrated with a modular approach to increase the flexibility of VET paths, both from the point of view of labour markets and learners (EC 2019). Modularisation can support the creation of tailor-made curricula, that respond to specific skills needs. In 2018, 21 EU countries had already introduced module-based qualifications in IVET, including Spain, Poland and the United Kingdom. Another 4 countries, including Germany and Italy, had introduced modular structures only in relation to some qualifications, or parts of qualifications (Ibidem). Member States not relying on modules or unit-based approaches tend to have strong work-based apprenticeship (EC 2019), as exemplified by the case of Germany. This points to a practical as well as theoretical difficulty to break down certain holistic training approaches into separate modules and units. Modularised curricula seem to be more difficult to introduce in those dual systems in which trade unions play a greater role.

Finally, it has been remarked that in those countries in which modularisation is well-developed, VET tends to be more flexible. However, this does not guarantee that whole qualifications can be acquired by separately accumulating modules or units (EC 2019).

2.2.3 Credit systems

Credit systems are devised as instruments to support both modularisation and the learning outcomes approach (through formal as well as non-formal and informal learning), and to facilitate their transfer across different learning contexts. In those countries in which VET credit systems are in place, units of learning outcomes can be assessed, recognised and accumulated (as well as transferred within the country, while international recognition is currently possible in a smaller number of countries). In general, a credit system can operate by describing a VET programme and attaching credit points to each component (modules, placements, dissertation work etc.), or by describing a qualification in terms of units of learning outcomes and attaching credit points to each unit. The number of countries with a credit system in place has gradually increased from 8 in 2013 to 17 in 2018, although such credit systems are not necessarily based on ECVET. Within the ESSA case study countries, Spain and the United Kingdom were reported to have in place a credit system for VET since 2013, while Poland was reported to have ongoing developments in 2018 (EC 2019). In most of the countries with a credit system in place, it is possible to have learning outcomes assessed, recognised and validated within the national system.

2.2.4 Validation of non-formal and informal learning

Flexible VET systems need to acknowledge informal and non-formal learning and to establish mechanisms to incorporate these into VET. Thus, offering learners the opportunity to shorten their vocational paths through the recognition and validation of prior learning and the exemption of some modules or parts of the programme. A Cedefop (2019b) report shows that, in 2018, validation arrangements were available in at least one of the three broad areas (education and training, labour market and third sector) in all the 36 countries investigated (with validation arrangements most commonly in place across the education and training area). However, the countries are progressing at different speed in relation to this matter. All of the five ESSA case

study countries appear to have in place some arrangements for the validation of learning (although the scope of these differ, see paragraph 3.5).

2.2.5 Quality assurance

The EQAVET platform has provided a common ground in terms of quality standards for VET systems. These have also fostered a convergence among EU countries in terms of quality assessment. The EQAVET recommendation identifies four steps in assuring quality criteria in education and training and the corresponding descriptors at VET system and VET providers' level. Namely, the quality indicators require that planning should reflect a strategic vision shared by the relevant stakeholders and should include explicit objectives, actions and indicators; that implementation plans are devised in consultation with stakeholders and include explicit principles; that the evaluation of outcomes and processes is regularly carried out and supported by measurement; finally, it requires that the overall processes are systematically reviewed⁸. More detailed information on the state of play of EQAVET in the ESSA case study countries can be found in paragraph 3.4.

2.3 Skills, competencies and learning outcomes. A conceptual framework

Before reviewing the tools and frameworks developed by the EU, it is important to clarify the meaning of some concepts that are at their foundations and reflect on their relevance for the ESSA project.

As clarified also in Deliverable 4.1, we draw on the Glossary⁹ produced by Cedefop to ensure consistency of meaning throughout the project. In particular, we define a *skill* as the ability to carry out the tasks and duties of a given job and is more specifically as the "ability to apply knowledge and use know-how to complete tasks and solve problems" (Cedefop 2014, p. 227).

We define *competence* as the ability to apply learning outcomes in a defined context or to use knowledge, skills and personal, social and/or methodological abilities, in work or study situations and in professional and personal development (Ibidem, p. 47).

As already noted in section 2.1.1, however, the concepts of skill and knowledge are extensively debated and the definition provided above is selected to fit narrowly with the aims and objectives of the ESSA project.

Looking at the scientific literature it seems possible to distinguish VET systems based on the understanding of such concepts and how these underpin the rationale and aims of the system. Following Rauner (2006, cit. in Brockmann et al. 2008), a first fundamental distinction differentiates systems that train for an occupation and systems aimed at the employability of individuals. In this respect, the two best examples among the ESSA case studies would be the German and the British VET system. In the first, "VET is integrated into a comprehensive school system and is designed to achieve ability to act competently within an occupational field. [...] In the British model, a 'market of qualifications' enables individuals to enhance their employability through certification of competencies, acquired either through work experience or courses in a modularised system" (Brockmann et al. 2008, p. 549).

⁸ Paragraph 2.3.6 provides a more accurate description of EQAVET principles.

⁹ https://www.cedefop.europa.eu/en/events-and-projects/projects/validation-non-formal-and-informal-learn-ing/european-inventory/european-inventory-glossary

In occupation-focused systems like the German VET system, VET incorporates a substantial element of theoretical knowledge and general education. Such systems are based on a multidimensional understanding of competence (le Deist and Winterton 2005) as the ability to deal with complex work situations drawing on multiple resources. In such contexts, competence development goes hand in hand with the development of an occupational identity (*Beruf*) and aims to strengthen workers' autonomy and capacity to reflect on their own actions.

Systems like the British one, instead, are underpinned by a narrower notion of skill, which can be traced back to craft-based apprenticeships, where an apprentice would be expected to learn certain task-specific skills on the job with one particular employer and with little theoretical underpinning (Clarke 1999, cit. in Brockmann et al. 2008). In this respect, le Deist and Winterton (2005) speak of a functional-behaviourist model in which the learner plays mostly a passive role, being only required to demonstrate the capacity to perform to standards. In such contexts, the terms competence and skill are mostly interchangeable (Brockmann et al. 2008).

Moving to VET outputs, learning outcomes are defined within the EQF as statements of what a learner knows, understands and is able to do on completion of a learning process. They are described in terms of knowledge, skills and competence. However, learning outcomes and competence can be seen as directly linked: Cedefop (2017) clarifies that competence can indeed be understood as achieved learning outcomes, validated through the ability of the learner to autonomously apply knowledge and skills in practice, in society and at work. Indeed, in some countries the term competence can be found as a substitute for learning outcomes (e.g., Italy).

Although the concept of competence is more holistic and at the very core of the EU frameworks and tools, companies rarely refer to competencies needs but rather to skills needs (which are more specific and measurable). In this respect, since ESSA is primarily an industry-led project, an important task is to assess needs and gaps in the same way companies do. Thus, focusing on skills to identify gaps is an attempt to align with companies' terminology and practices. On the other hand, the concepts of competence and learning outcomes become much more relevant when analysing national VET programmes and the integration of EU tools and frameworks in national VET systems.

SECTION III – EU Tools and Frameworks

3.1 European tools for cross-matching and transferability of qualifications and competencies

The Lisbon strategy launched in March 2000 established the need for a European dimension of education and training. This was seen as necessary to face emerging labour market challenges. It was hoped that mobility and flexibility of workers would be enhanced through the development of cross-European tools to connect and to increase the transparency of national education and training systems. Furthermore, the primacy of formally acquired learning was to some extent complemented by the affirmation of the relevance of learning acquired also in non-formal and informal contexts¹⁰.

Tools such as the European Qualification Framework (EQF) and the European Credit System for Vocational Education and Training (ECVET)¹¹ see their *raison d'être* in the need to reestablish workers' flexibility on common, standardised and transparent bases, to support workers in the continuous usability of their skills and abilities. The term flexibility is here used in a broad meaning, including also mobility (both geographical and between different learning environments, professional paths and training systems).

In this context, EQF and ECVET were designed to support the paradigms of *lifelong and life-wide learning*¹² to raise the level of skills and competencies of the EU workers (and consequently their competitiveness) and to help them navigate the European labour market.

3.2 European Qualification Framework (EQF)

The European Qualification Framework was designed as a framework for supporting transparency and for making educational and vocational qualifications more comparable across the EU countries.

The EQF Recommendation of April 2008 clarifies that the term *qualification* refers to the "formal outcome of an assessment and validation process which is obtained when a competent body

¹⁰ Informal learning is intended as learning resulting from daily activities related to work, family or leisure and not organised or structured in terms of objectives, time or learning support. Informal learning is usually unintentional from the learner's perspective (Cedefop 2014). Non-formal learning is a way of learning embedded in planned activities which are anyway not explicitly designated as learning (in terms of learning objectives, learning time or learning support). Non-formal learning is usually intentional from the learner's point of view (*Ibidem*). See also, COUNCIL OF THE EUROPEAN UNION, *Common European Principles for the identification and validation of non-formal and informal learning*, May 2004, Brussels.

¹¹ The rationale behind these devices is the same that of tools such as the *European Quality Assurance in Vocational Education and Training* (EQAVET) and EUROPASS. All these tools are part of a macro strategy to support, guarantee and make more effective mobility and flexibility of workers.

¹² *Lifelong learning* encompasses "all learning activity undertaken throughout life, which results in improving knowledge, know-how, skills, competences and/or qualifications for personal, social and/or professional reasons" (Cedefop 2014, p.171), while *lifewide learning* entails "learning, either formal, non-formal or informal, that takes place across the full range of life activities (personal, social or professional) and at any stage of life" (Ibidem, p. 172).

determines that an individual has achieved learning outcomes to given standards"¹³. In this definition, not only strictly vocational qualifications are included, but the entire set of qualifications and certificates delivered by the education and training systems of the EU countries.

EQF was designed as a meta-framework¹⁴ based on learning outcomes (proved by the possession of specific knowledge, skills and abilities) and articulated in 8 progressive levels. The EQF framework allows for the mapping of all the qualifications issued in the member countries, thus ensuring the transparency of these qualifications in any context and an effective reference for supporting mobility.

In the same Recommendation, learning outcomes are defined as "statements of what a learner knows, understands and is able to do on completion of a learning process, which are defined in terms of knowledge, skills and competence"¹⁵. This definition makes clear the shift with respect to traditional education and training models. If previous paradigms focused on the inputs given to the learner, the new paradigm promoted by the European Commission focuses instead on the outcomes, placing the individual at the centre of the learning process. The individual now is seen as someone who can manage in an autonomous, open, and permeable way his continuous development¹⁶.

In May 2017, a revised and strengthened Recommendation was adopted to ensure the continuity as well as the deepening of EQF^{17} . The member states are now recommended to¹⁸:

- a) use EQF to reference national qualifications frameworks and to compare all types and levels of qualifications in the Union that are part of national qualifications frameworks by referencing their qualification levels to the EQF levels;
- b) take measures so that all qualification documents newly issued by the competent authorities, and/or registers of qualifications, contain a clear reference to the appropriate EQF level;
- c) encourage the use of EQF by social partners, public employment services, education providers, quality assurance bodies and public authorities to support the comparison of qualifications and the transparency of learning outcomes;
- d) promote links between credit systems and national qualifications frameworks to make use of credit systems and relate them to national qualifications frameworks.

Table 3 and Table 4 below offer a schematic overview of the EQF descriptors for each of the 8 levels, and the state of implementation of National Qualifications Frameworks (NQF) and EQF in the ESSA case study countries.

¹³ Recommendation of the European Parliament and of the Council of 23 April 2008 on the establishment of the European Qualifications Framework for lifelong learning.

¹⁴ The EQF does not aim to be a duplication at a European level of national systems but, rather, a "container" of the individual National Qualification Frameworks (NQFs). It aims to reconnect them into a coherent whole and make them readable to each other and comparable with one another.

¹⁵ Recommendation of the European Parliament and of the Council of 23 April 2008 on the establishment of the European Qualifications Framework for lifelong learning.

¹⁶ The approach chosen by the Commission draws on a liberalist understanding of the labour market which is not free from criticisms as the idea of putting the individual at the very centre of the learning process moves to some extent the responsibility of education and training (and resulting opportunities in terms of employment) from the State to the individual.

¹⁷ www.cedefop.europa.eu/en/events-and-projects/projects/european-qualifications-framework-eqf

¹⁸ Council Recommendation of 22 May 2017 on the European Qualifications Framework for lifelong learning and repealing the recommendation of the European Parliament and of the Council of 23 April 2008 on the establishment of the European Qualifications Framework for lifelong learning

Levels	Knowledge	Skills	Responsibility & Autonomy
1	Basic general knowledge	Basic skills required to carry out simple tasks	Work or study under direct su- pervision in a structured context
2	Basic factual knowledge of a field of work or study	Basic cognitive and practical skills required to use relevant information to carry out tasks and solve routine problems using simple rules and tools	Work or study under supervi- sion with some autonomy
3	Knowledge of facts, principles, processes and general concepts, in a field of work or study	A range of cognitive and practical skills required to ac- complish tasks and solve problems by selecting and applying basic methods, tools, materials and infor- mation	Take responsibility for comple- tion of tasks in work or study Adapt own behaviour to circum- stances in solving problems
4	Factual and theoretical knowledge in broad contexts within a field of work or study	A range of cognitive and practical skills required to generate solutions to specific problems in a field of work or study	Exercise self-management within the guidelines of work or study contexts that are usually predictable Supervise the routine work of others, taking some responsibil- ity for the evaluation and im- provement of work or study ac- tivities
5	Comprehensive, specialised, fac- tual and theoretical knowledge within a field of work or study and an awareness of the bounda- ries of that knowledge	A comprehensive range of cognitive and practical skills required to develop creative solutions to abstract prob- lems	Exercise management and su- pervision in contexts of work or study activities where there is unpredictable change Review and develop perfor- mance of self and others
6	Advanced knowledge of a field of work or study, involving a critical understanding of theories and principles	Advanced skills, demonstrat- ing mastery and innovation, required to solve complex and unpredictable problems in a specialised field of work or study	Manage complex technical or professional activities or pro- jects, taking responsibility for decision-making in unpredicta- ble work or study contexts Take responsibility for manag- ing professional development of individuals and groups
7	Highly specialised knowledge, some of which is at the forefront of knowledge in a field of work or study, as the basis for original thinking and/or research Critical awareness of knowledge issues in a field and at the inter- face between different fields	Specialised problem-solving skills required in research and/or innovation in order to develop new knowledge and procedures and to integrate knowledge from different fields	Manage and transform work or study contexts that are complex, unpredictable and require new strategic approaches Take responsibility for contrib- uting to professional knowledge

 $Table \ 3-EQF \ levels \ descriptors$

			and practice and/or for review- ing the strategic performance of teams
8	Knowledge at the most advanced frontier of a field of work or study and at the interface be- tween fields	The most advanced and spe- cialised skills and tech- niques, including synthesis and evaluation, required to solve critical problems in re- search and/or innovation and to extend and redefine exist- ing knowledge or profes- sional practice	Demonstrate substantial author- ity, innovation, autonomy, scholarly and professional in- tegrity and sustained commit- ment to the development of new ideas or processes at the fore- front of work or study contexts including research

Source: Council Recommendation 22 May 2017

Country	Scone	Levels	Level descriptors	Linked
Country	Scope	Levels	Level descriptors	to EQF
Germany	Comprehensive NQF for lifelong learning; includes qualifications from general education, VET (initial VET and regulated further training), and from higher education. DQR qualifications database: <u>https://www.dqr.de/con-</u> tent//316 php	8	 Professional competence (knowledge and skills) Personal com- petence (social competence and autonomy) 	2012
Italy	Designed as a comprehensive framework; it will include all levels and types of qualification from for- mal education and training and re- gional qualifications.	8	 knowledge skills autonomy and responsibility 	2013
	The Atlas of work and qualifica- tions: <u>https://atlantelavoro.inapp.org</u>			
Poland	Comprehensive NQF including all levels and types of qualification from formal education and training. Open to regulated and non-statutory qualifications awarded outside for- mal education and training.	8	 knowledge skills social competence 	2013
	Integrated qualifications register: <u>https://rejestr.kwalif-</u> <u>ikacje.gov.pl/en/</u>			
Spain	Designed as a comprehensive NQF for lifelong learning; will include all levels and types of qualification from formal education and training.	8 (proposed)	 knowledge skills and abilities 	//

Table 4 – Implementation of EQF in the ESSA case study countries

	Qualifications in the formal educa- tion system: https://www.educacionyfp.gob.es		• competence	
United Kingdom (Eng and NI)	Regulated qualifications framework (RQF) covering all regulated gen- eral/academic and vocational quali- fications and a framework for higher education qualifications (FHEQ). <u>https://register.ofqual.gov.uk/</u>	8 (plus 3 entry levels at EQF 1 and below)	 Knowledge and understanding skills 	2010 (updated in 2019)
United Kingdom (Scotland)	Comprehensive credit and qualifica- tions framework (SCQF) including all levels and types of qualification. <u>http://www.scqf.org.uk/</u>	12 (lev 1-2 below EQF 1)	 knowledge and understanding practice: applied knowledge, skills and under- standing generic cogni- tive skills communication numeracy and ICT skills autonomy, ac- countability and working with others 	2010 (updated in 2018)
United Kingdom (Wales)	Credit and qualifications framework of Wales (CQFW) including all level and types of qualification. It consists of three pillars: regulated qualifications, HE qualifications and lifelong learning.	8 (plus 3 entry levels at EQF 1 and below)	 Knowledge and understanding skills 	2010 (updated in 2019)

Source: Cedefop 2020; Cedefop 2019a.

The latest Cedefop (2020) briefing note on National Qualifications Frameworks development reports that a total of 39 countries currently participate in the EQF process. Countries have also broadened the scope of their National Frameworks and most of these now include all nationally recognised qualifications from VET, general, higher and adult education. 33 countries have already successfully linked their NQF and included qualifications to EQF levels (as reported earlier, Spain is the only ESSA country that has not yet completed this process). Furthermore, 36 countries are widening their Frameworks to include also qualifications awarded outside formal education and training by private providers: among the ESSA case study countries, Poland and UK-Scotland have already undergone such process. In addition, the number of countries that have in some way linked non-formal and informal learning to their NQF has increased from 12 in 2010 to 31 in 2018. All these developments go in the direction of making national VET systems' offer more transparent and comparable through the EQF which works as an overarching European hub.

3.3 European Credit System for Vocational Education and Training

ECVET can be considered as a complementary device to EQF and has been devised as an interface between the different national credit systems. ECVET acknowledges that the National Qualifications Frameworks (NQF) are characterized by structural differences in the design and delivery of qualifications and in the possibility of recognising informal and non-formal learning. Rather than converting each national system, ECVET sets the goal of making them compatible with one another, becoming an interface between the national provisions on accumulation, recognition and transfer of credits.

The rationale of adopting a credit system is to make the process of obtaining a qualification more flexible. A credit system is an instrument designed to enable the accumulation of learning outcomes gained in formal, non-formal or informal settings, and to facilitate their transfer from one setting to another. It can be designed by describing an education or training programme and attaching credit points to its components, or a qualification using units of learning outcomes and attaching credit points to every unit (Cedefop 2014).

A unit of learning outcomes is the smallest part of a qualification that can be assessed, transferred and certified, and is defined as the "set of knowledge, skills, and/or competencies which constitute a coherent part of a qualification" (Ibidem, p. 124).

This approach aims to associate, in a transparent and standardized way, a quantitative description in terms of cumulable credits, with a qualitative set of skills and competencies, the possession of which is proven by the acquisition of specific learning outcomes.

The relationship between the two tools, ECVET and EQF, is given by the fact that, once both systems are fully implemented, the entire qualification and the units of learning outcomes described in terms of ECVET points should also be related to an EQF level.

The combined use of EQF and ECVET should lead to a simplification in cross-referencing the national education and training systems' provisions, as well as to facilitate the dialogue between the relevant actors of such systems. This process should also lead, in the medium term, to a more effective matching between the contemporary labour market requirements and the education and training opportunities.

The essential principles of ECVET are established in the Recommendation of the European Parliament and of the Council of 18 June 2009. Here ECVET is defined as a "technical frame-work for the transfer, recognition and, where appropriate, accumulation of individuals' learning outcomes with a view to achieving a qualification"¹⁹. The implementation of ECVET entails the description of each qualification in terms of units of learning outcomes, which, once positively assessed, confer a certain number of credits. Furthermore, the model requires the adoption of tools such as *learning agreements* and *memorandum of understandings* that constitute written agreements on learning contents and evaluation procedures, signed by training providers and responsible institutions.

For each given qualification, the learning outcomes should be articulated in minimum clusters (units of learning outcomes), though the Recommendation does not establish a maximum or minimum number for these. A unit collects a coherent set of knowledge, skills and competences that can be assessed and validated. It is associated with a quantification in credits to which ECVET points are associated²⁰. A qualification normally includes several units and the ECVET

¹⁹ Recommendation of the European Parliament and of the Council of 18 June 2009 on the establishment of a European Credit System for Vocational Education and Training (ECVET).

²⁰ A clarification on the difference between ECVET points and credits is needed. According to the June 2009 Recommendation, ECVET points are a numerical representation of the overall weight of learning outcomes in a

framework is designed to allow individuals to acquire it by accumulating the necessary units from different contexts, following the national regulations.

The ECVET Recommendation specifies that the units must be described in legible and understandable terms with reference to the knowledge, skills and competencies contained therein; that must be designed and organized in a coherent way with regard to the general qualification, and articulated in such a way as to allow the distinct evaluation and validation of each unit of learning outcomes. The specifications for a unit should include:

- a) the title of the unit;
- b) the general title of the qualification (or qualifications, if common to more than one) to which the unit refers;
- c) the reference of the qualification to an EQF level (and, where appropriate, an NQF level);
- d) the learning outcomes for that unit;
- e) the learning outcomes' assessment criteria;
- f) the associated ECVET points.

In the ECVET model, the units of learning outcomes achieved in a context can be assessed and then transferred to a different context. Here they can be validated and recognized by the competent institution as part of the requisites for the qualification that the person wishes to obtain. The procedures and general guidelines concerning the evaluation, validation, accumulation and recognition of units of learning outcomes are outlined by the competent institutions and by the partners involved in the training process. The transfer of credits based on ECVET should be facilitated by the establishment of networks and partnerships between the competent institutions.

From a practical point of view, the transfer of credits in the ECVET model can take two forms depending on whether the learning outcomes are achieved outside of established protocols (i.e. the recognition of non-formal or informal learning) or within these, in these cases, these are normally acquired in transnational mobility and formal contexts (Bonacci and Santanicchia 2010).

As reported by Cedefop (2016), progress has been made in most of the EU countries since the first establishment of ECVET in 2009²¹, and this has often been achieved together with the development of National Qualification Frameworks (NQFs) in the EU member countries. Both have contributed to the modularization of programmes in terms of units of learning outcomes and the establishment of procedures for the recognition and validation of non-formal and informal learning. The final establishment of such frameworks "could be the turning point in making VET more attractive and will enable learners to experience mobility as well as permeability with higher education" (Ibidem, p. 2).

Table 5 below shows the state of implementation of the ECVET principles in the five case study countries. Overall, it appears that stakeholders' engagement in ECVET is quite uneven and that ECVET is mostly used by VET providers as a tool to support mobility within specific projects.

qualification and of the relative weight of units in relation to the qualification. Credits for learning outcomes means a set of learning outcomes achieved by an individual which have been assessed and which can be accumulated towards a qualification or transferred to other learning programmes or qualifications.

²¹ As reported by Cedefop (2016), in 2015 seven countries had not engaged with any initiative at system level to implement ECVET. Belgium (Flemish Community), Hungary, Liechtenstein and Switzerland reported satisfaction with their current systems and the ECVET specifications seemed unclear to them; Slovakia concentrated first on developing the national qualifications register; Greece had already a law in place to support the development of a credit system in line with ECVET, but no implementations were made; Germany reported uncertainty about the feasibility of ECVET due to the skepticism of some stakeholders.

Cormony	Qualifications gained under the dual system are becoming more outcome oriented, but not
Germany	in the ECVET sense.
	 It is uncertain whether an ECVET policy will be implemented as many stakeholders are
	skeptical whether ECVET could be compatible with the national approach to VET.
	Some ECVET components have been tested in IVET and CVET through EU and national
	projects by VET providers.
Italv	> VET providers actively participate in mobility actions funded by the EU programmes.
2	Within these, learning abroad can be recognised by the home institution. Education and
	training providers define units of learning outcomes for mobility actions.
	➢ VET and HE structures are compatible with ECVET principles. Most reforms included de-
	signing learning outcomes-based curricula and units. Higher technical education and train-
	ing is organised in modules and units; training credits are recognised by HE institutions and
	The State-region agreement of January 2015 defines the indicators and procedures to certify
	competences and to develop a credit system for IVET and CVET in accordance with
	ECVET. In some regions, procedures for the certification and validation were already set
	up.
Poland	There is growing interest among stakeholders in using ECVET as a tool to support cross-
	country mobility. Transfer of learning outcomes and periods of employment abroad are rec-
	ognised case by case.
	 IVET qualifications and core curricula are based on units of learning outcomes.
	Qualifications are awarded based on the assessment of learning outcomes (LO) conducted
	by external validation and certification bodies. Vocational diplomas and vocational certifi-
	 It is expected that ECVET will be implemented following the adoption of the Polish quali-
	fication framework and modernised qualification system. No decision has yet been taken on
	the use of ECVET credit points.
Spain	Learning outcomes acquired and assessed during work placement periods abroad can be
	recognised subject to a learning agreement among teachers.
	> Learning outcomes acquired and assessed abroad, related to other training modules of IVET,
	can be validated and recognised by a specific department of the Ministry of Education, Cul-
	ture and Sport.
	qualifications are expressed in learning outcomes. VET programmes are designed as learn-
	ing units and modules.
	> Learning units, acquired either in the VET system or through validation of non-formal learn-
	ing, are individually assessed and certified and may be accumulated towards a full qualifi-
	cation in IVET and CVET.
Eng-	Cross-country mobility for VET is supported mainly through EU-funded projects. There is no legislative framework to enable automatic recognition of learning outcomes obtained.
Tanu	abroad: awarding organisations recognise learning outcomes achieved outside their own
	programmes at their discretion and in accordance with the regulatory requirements for the
	qualification or sector.
	> The VET system is based on learning outcomes that are combined to establish units, which
	are allocated credits via a national credit system. There are clear procedures for accumula-
	tion, recognition and transfer of credit.
	Units in VET programmes are assessed independently within qualifications and are linked to gradits.
	to creatis.

Table 5 – State of ECVET implementation in the 5 case study countries in 2015

	> No formal decision has been taken to apply ECVET to the current national system. The
	government has taken the decision to encourage the use of ECVET for international mobility
	purposes.
North-	Learning outcomes assessed abroad can be recognised as part of pilot projects between the
ern Ire-	participating countries when satisfying the specifications set by qualifications awarding or-
land	ganisations.
	> The Qualification and Credit Framework (QCF) sets out how units and qualifications
	should be designed (based on learning outcomes and credit) and the procedures for accu-
	mulation, recognition and transfer.
	Credit-based units of learning outcomes can be assessed independently within these quali-
	fications.
	Validation of non-formal and informal learning varies with certification bodies and sectors
	and is at the discretion of the awarding organisation.
Wales	Cross-country mobility for VET is not a specific priority and learning outcomes achieved
and	abroad are reassessed at the national level (double assessment) due to national quality as-
Scot-	surance measures, while complete qualifications gained can be recognised through a UK
land	NARIC comparability statement.
	There are no plans for legislation related to ECVET although the essential elements are in
	Credit-based units of learning outcomes are already developed and strongly embedded in
	the VET system. $1 + 1 + 1 + 1 + 1 + 1 + 1 + 1 + 1 + 1 $
	Units are assessed independently within qualifications and are linked to credits. Validation of new formal and informal learning angles with cartification of the linked to credits.
	validation of non-formal and informal learning varies with certification bodies and sectors and is at the discretion of the swording hady.
	and is at the discretion of the awarding body.
	North- ern Ire- land Wales and Scot- land

Source: Cedefop 2016

Regarding the uptake of the two of the major principles of ECVET, Table 6 shows that while all the ESSA case study countries have moved to a description of qualifications and curricula in terms of learning outcomes, only two of them (Spain and the UK) are already equipped with a credit system that could support the transfer of units.

Country	Credit system for IVET in 2018	Shift to learning outcomes
Germany	No credit system in place	Recent developer
Italy	Credits used in some qualifications	Recent developer
Poland	No credit system (in development)	Early developer
Spain	Credit system in place	Recent developer
United Kingdom	Credit system in place	Early developer

Table 6 – Alignment to ECVET principles in the ESSA case study countries

Source: EC (2019)

A recent report (EC 2019) found that, since 2009, 21 European countries have introduced modules or units in IVET, with four additional countries having only some qualifications (or part of qualifications) modularised (including Italy and Germany). As for credit systems, since 2009, 17 countries have adopted these, although only few of them apply the concept of ECVET points. Overall, it has been reported that:

a) ECVET has contributed to better-quality mobility experiences through more effective agreement on, and documentation of, learning outcomes (using documents such as the

Memorandum of Understanding (MoU) and Learning Agreement (LA). In some European countries learning outcomes undertaken abroad can contribute to the achievement of a qualification;

- b) an unsolved issue regards the fact that ECVET requires units to be assessed and certified separately for accumulation, a concept that is incompatible with the rationale of some VET systems;
- c) ECVET has had little success with the use of credit points to transfer assessed learning outcomes;
- d) ECVET is more often understood as a tool that supports mobility projects, rather than a tool that could be integrated at the system level to support flexible VET paths.

The study also lists a number of options that policymakers can consider to strengthening the implementation of ECVET in the Member States. The most appraised one pointed to make VET instruments part of a broader European policy framework for VET, introducing an overarching Recommendation that covers quality assurance, flexibility and recognition in VET. This would be governed by a single policy group and sub-groups would be used to take forward priority actions for particular instruments and policy areas. To support the implementation of this option the document suggests that:

- i. the concept and definition of ECVET points could be removed or revised;
- ii. the use of Memorandum of Understanding and Learning Agreements could be made a requirement for transnational mobility and these could be integrated into Europass;
- iii. a new generation of ECVET pilot projects could promote and demonstrate how ECVET principles can be used.

3.4 European Quality Assurance in Vocational Education and Training (EQAVET)

The European Quality Assurance in Vocational Education and Training (EQAVET) is a "community of practice" in which members and experts exchange information and experiences, initiate a process of consensus building for the definition of common principles, indicators and tools for enhancing the quality of VET systems, and reach shared results, guidelines and criteria for quality assurance. EQAVET is a cross-European network made of representatives of the EU Member States, National References Points, Social Partners, scientific advisers and the European Commission²².

In summary, EQAVET encourages countries to "define a strategy to improve the systems of Quality Assurance (QA) in VET, based on a quality cycle and the use of performance indicators and provider self-assessment" (EC 2019, p.5). It operates in a collaborative mode to create a sustainable platform for quality assurance²³, and is in turn based on the European Quality Assurance Reference Framework (EQARF) published in June 2009.

The essential elements of EQARF have been established through the Recommendation of the European Parliament and of the Council of 18 June 2009²⁴. It suggests that the Framework should be regarded as a toolbox from which the users can choose the descriptors and indicators that are more relevant for their national systems.

The EQARF Recommendation breaks down the cycle of VET quality assessment into four phases proposing for each a series of descriptors both at the level of the national system and at

²² https://www.eqavet.eu/About-Us/Network-Members.

²³ https://www.eqavet.eu/About-Us/Mission.

²⁴ https://eur-lex.europa.eu/legal-content/EN/TXT/?uri=CELEX%3A32009H0708%2801%29

the level of VET providers. Quality criteria and indicative descriptors are devised to support the Member States' QA as they deem appropriate. Table 7 and Table 8 below offer an overview of EQARF quality criteria and quantitative indicators, and their adoption in the case study countries.

Quality Criteria	Indicative descriptors at VET-system level	Always used	Sometimes used	Not used
Planning reflects a strategic vision shared by the rel- evant stakehold- ers and includes explicit goals/ob- jectives, actions	Goals/objectives of VET are described for the medium and long terms, and linked to European goals.	DE, ES, IT, UK (Wls; NI)	PL, UK (En; Sct)	
	The relevant stakeholders participate in set- ting VET goals and objectives at the differ- ent levels.	ES, IT, PL	DE, UK (En, Sct, Wls)	UK (NI)
and indicators.	Targets are established and monitored through specific indicators (success criteria).	DE, ES, UK	IT, PL	
	Mechanisms and procedures have been es- tablished to identify training needs.	DE, ES, IT, UK	PL	
	An information policy has been devised to ensure optimum disclosure of quality re- sults/outcomes subject to national/ regional data protection requirements.	DE, ES, UK (En, Sct, Wls)	IT, PL, UK (NI)	
	Standards and guidelines for recognition, validation and certification of competences of individuals have been defined.	ES, UK	DE, IT, PL	
Implementation plans are devised in consultation with stakeholders and include ex- plicit principles.	Implementation plans are established in co- operation with social partners, VET provid- ers and other relevant stakeholders at the dif- ferent levels.	DE, PL, UK	ES, IT	
	Implementation plans include consideration of the resources required, the capacity of the users and the tools and guidelines needed for support.	ES, IT, PL, UK(Wls,Sct,N I)	DE, UK(En)	
	Guidelines and standards have been devised for implementation at different levels.	DE, UK	ES, IT, PL	
	Implementation plans include specific sup- port towards the training of teachers and trainers.	ES, PL, UK(En,NI,Wls)	DE, IT, UK(Sct)	
	VET providers' responsibilities in the im- plementation process are explicitly de- scribed and made transparent.	DE, ES, PL, UK	IT	
	A national and/or regional quality assurance framework has been devised and includes	DE, ES, UK	IT, PL	

Table 7 – EQARF	quality criteria	and indicative	descriptors at	VET system	n level and	use in the
ESSA countries						

	guidelines and quality standards at VET pro-			
	vider level to promote continuous improve- ment and self-regulation.			
Evaluation of outcomes and processes is regu- larly carried out and supported by measurement.	A methodology for evaluation has been de- vised, covering internal and/or external eval- uation.	ES, PL, UK	DE, IT	
	Stakeholder involvement in the monitoring and evaluation process is agreed and clearly described.	DE, ES, PL		IT
	The national/regional standards and pro- cesses for improving and assuring quality are relevant and proportionate to the needs of the sector.	DE, PL, UK	ES, IT	
	Systems are subject to self-evaluation, inter- nal and external review, as appropriate.	DE, UK	ES, PL	IT
	Early warning systems are implemented.	UK(En,Sct,Wl s)	DE, ES, PL, UK(NI)	IT
	Performance indicators are applied.	DE, PL, UK	IT	
	Relevant, regular and coherent data collec- tion takes place, in order to measure success and identify areas for improvement.	ES, PL, UK(Wls, Sct,NI)	DE, IT. UK(En)	
	Appropriate data collection methodologies have been devised, e.g. questionnaires and indicators/metrics	DE, ES, PL, UK	IT	
Review	Procedures, mechanisms and instruments for undertaking reviews are defined at all levels.	DE, PL, UK(En,Sct,Wl s)	ES, IT, UK(NI)	
	Processes are regularly reviewed and action plans for change devised. Systems are ad- justed accordingly.	PL, UK	DE, ES, IT	
	Information on the outcomes of evaluation is made publicly available.	DE, ES, PL, UK	IT	

Source: EQAVET Secretariat survey 2018

3	Always used	Sometimes used
1. Relevance of quality assurance systems for VET providers:		useu
(a) share of VET providers applying internal quality assurance systems	DE. ES. UK. PL	IT
defined by law/at own initiative	,,	
(b) share of accredited VET providers	DE. ES. IT.	PL, UK(Sct)
	UK(En Wls	12, 011(000)
	NI)	
2. Investment in training of teachers and trainers:		
(a) share of teachers and trainers participating in further training	DE, ES, PL,	IT, UK(Sct)
	UK(Eg,Wls,NI)	
(b) amount of funds invested	ES, IT, PL,	DE, UK(Sct)
	UK(En,Wls,NI)	
3. Participation rate in VET programmes:		
Number of participants in VET programmes, according to the type of pro-	DE, ES, IT, PL,	UK(Sct)
gramme and the individual criteria	UK(En,Wls,NI)	
4. Completion rate in VET programmes:		
Number of persons having successfully completed/abandoned VET pro-	DE, ES, IT, PL,	UK(Sct)
grammes, according to the type of programme and the individual criteria	UK(En,Wls,NI)	
5. Placement rate in VET programmes:		
(a) destination of VET learners at a designated point in time after comple-	DE, IT	ES, PL, UK
tion of training, according to the type of programme and the individual		
criteria		
(b) share of employed learners at a designated point in time after comple-	DE, IT	ES, PL, UK
tion of training, according to the type of programme and the individual		
criteria		
6. Utilisation of acquired skills at the workplace:		
(a) information on occupation obtained by individuals after completion of	DE	ES, IT, PL, UK
training, according to type of training and individual criteria		
(b) satisfaction rate of individuals and employers with acquired	DE	ES, IT, PL, UK
skills/competences		
7. Unemployment rate according to individual criteria	DE, IT, UK	ES, PL
8. Prevalence of vulnerable groups:		
(a) percentage of participants in VET classified as disadvantaged groups	DE, ES,	IT, PL,
(in a defined region or catchment area) according to age and gender	UK(En,Wls,NI)	UK(Sct)
(b) success rate of disadvantaged groups according to age and gender	DE, ES, UK(En,	IT, UK(Sct)
	Wls,NI)	
9. Mechanisms to identify training needs in the labour market:		
(a) information on mechanisms set up to identify changing demands at		
different levels	DE, ES, IT,	UK(NI)
	UK(En,Wls,Sct)	
(b) evidence of their effectiveness	DE, ES,	IT, PL,
	UK(Wls)	UK(En,Sct,NI)
10. Schemes used to promote better access to VET:		
(a) information on existing schemes at different levels	DE, ES, PL,	IT, UK(En,NI)
	UK(Wls,Sct)	
(b) evidence of their effectiveness	UK(Wls,En)	De, ES, IT,
		UK(Sct,NI)

Table 9 Salaa	tad quality indicator	a in FOADE and the	in use in IVET in	the ESSA countries
Table o – Selec	teu quanty mulcator	з шедакг ани ше		the ESSA countries

Source: EQAVET Secretariat survey 2018

From the perspective of EQAVET, the benefits of adopting a common European Quality Assurance Reference Framework can be summarised in three main outcomes. First, by establishing a common reference for quality standards, it increases institutional trust, transparency of qualifications and workers' mobility. Second, it increases the permeability and flexibility of paths between general education, higher education and VET and access to lifelong learning. Third, ensuring international recognition, it enhances the attractiveness of VET in a European dimension.

A 2018 EQAVET Secretariat survey shows that all countries in the EU-28, except for Belgium (French Community), have devised an approach to QA in VET and that no system is far away from the main features of EQAVET. As regards the ESSA countries, Germany, Spain and the United Kingdom have devised their national approaches independently of EQAVET, but compatible with the framework. In Italy and Poland, instead, the national approach was devised utilising the EQAVET framework.

The results of the survey highlight that the "EQAVET Framework continues to be an inspiration and supporting tool for actions taken by national bodies in charge of quality assurance. In this sense, EQAVET is serving as a basis for and triggering reform and development of a national approach to a common framework of quality assurance" (EQAVET Secretariat 2018, p. 17). EQAVET provides a reference for comparing and assessing the measures taken concerning QA since all the approaches are compatible with the framework.

Table 9 provides an overview of the quality assurance governance in the ESSA case study countries.

Country	Status
Germany ²⁵	• The quality assurance of VET in Germany is based on many standards that complement each other, therefore it is difficult to grasp the Quality Assurance (QA) system as a whole.
	• The main nationwide foundation is the German Vocational Training Act. The Länder form a legal basis for school education, including vo- cational schools and are therefore also responsible for QA in that area. Because of federalism, a federal ministry is not able to introduce unilat- erally a national QA strategy based on EQAVET indicators. Policymak- ers prefer to aim at raising awareness and providing information on the advantages of QA in VET and encourage stakeholders of the Länder to adopt EQAVET indicators in their QA frameworks.
	• The Länder are independent in their choice of QA frameworks. Thus, although quality assurance in VET is high on the national policy agenda, no national strategy is foreseen regarding QA in VET.
	• On the employer side, the competent bodies such as the Chambers of Industry and Commerce (IHK) are responsible for monitoring company-based VET.
	• The Vocational Education and Training Act (<i>Berufsbildungsgesetz</i> , BBiG) addresses required standards for training facilities and trainers,

Table 9 – Quality Assurance governance in the case study countries

 $^{^{25}\} https://www.eqavet.eu/Eqavet2017/media/Documents/2-DE_final_may-2016_updating-info-on-the-EQAVET-website.pdf$

	training curricula as well as examinations. Regulations concerning train- ing facilities and trainers are usually monitored by the local Chambers of Industry and Commerce.
	• At national level, the Main Board of the Federal Institute (BIBB <i>Hauptausschuss</i>) is the principal advisory body of the Federal Government concerning VET. The Vocational Education and Training Act (BBiG) states that the Main Board advises the Federal Government on all VET issues and contributes, for example, to questions regarding standard setting and designing training regulations. There are similar Länder Boards (<i>Landesausschuss</i>) at state level. They advise the Länder governments on VET policy, especially in questions concerning QA.
	• The Standing Conference of the Ministers of Education and Cultural Af- fairs of the Länder in Federal Republic of Germany (KMK) issues framework curricula for vocational education at vocational schools which are harmonised with the Federal Government's training regula- tions. The KMK is an important actor for education policy in Germany, as it provides a crucial platform for increasing uniformity and compara- bility between the federal states.
	• At ground level, the competent bodies are important actors in regard to QA issues for company-based VET. They mainly consist of 79 Chambers of Industry and Commerce and 53 Chambers of Crafts and Trades. At regional level, the competent bodies have their own Vocational Training Boards (<i>Berufsbildungsausschuss</i>) who support and advise them.
Italy ²⁶	• The issuing of the European Recommendation in 2009 pushed the pro- cess for a QA framework and contributed to a further development in the field at national level mainly thanks to the drafting and validation of the Italian National Plan for Quality Assurance for VET. Furthermore, the Recommendation has also acted as a stimulus for some Regions who have autonomously implemented some initiatives in the field of quality assurance.
	• The adoption of many of the indicators suggested by the European Rec- ommendation is envisaged. The use of indicators and other statistical parameters represents a support for the more comprehensive evaluation, which remains entrusted to the various subjects involved.
	• For the IVET pathways falling within secondary education, a National Evaluation System was introduced in 2013. The main actors involved in this system are: INVALSI (Istituto nazionale per la valutazione del sistema di istruzione e formazione), Indire (Istituto nazionale di documentazione, innovazione e ricerca educativa) and a team of inspectors nominated by the Ministry of Education. The school evaluation process is based on the implementation of periodic and systematic surveys.
	• As for IVET courses managed by the Regions, the most relevant quality assurance tool is the accreditation of VET providers. It implies that Regions and Autonomous Provinces set standards relating to both services

 $^{^{26}\} https://www.eqavet.eu/Eqavet2017/media/Documents/2-IT-final_template-for-updating-info-on-the-EQA-VET-website.pdf$

	and expected results. Those standards refer to a common framework agreed at national level by all Regions and by the State.
	• A set of monitoring and evaluation tools are used by the Regions, some of them linked to a national monitoring system focusing on specific paths within IVET. Almost all Regions have issued their own qualifications register, as a reference tool for VET provision and the certification of acquired skills.
	• The Ministry of Education is the competent body defining strategies, policies, framework and learning and teaching programmes and ensuring staff recruitment and management of training activities. Here, the Ministry of Education is supported by two technical agencies and research institutes such as INDIRE and INVALSI.
Spain ²⁷	• The Royal Decree 1147/2011, from the Ministry of Education, Culture and Sport establishes the National Quality Assurance Framework for VET. Taking into consideration that the final purpose of the European recommendation is to support Member States to promote and monitor continuous improvement of their VET systems, quality assurance sys- tems in Spain are in line with EQAVET regarding the quality cycle, de- scriptors and indicators.
	• The Ministry of Education, Culture and Sport, and the Education Departments of the Autonomous Communities are in charge of quality assurance and the certification processes. The National Institute for Evaluation of Education (INEE) carries out the general evaluation of the education system. This general evaluation is based on the National System of Education Indicators, which has three main categories: schooling and educational environment, educational funding and educational results. The INEE publishes an annual report on the state of the education system based on those indicators.
	• Autonomous Communities have their own evaluation body responsible for the evaluation of the education system in its territory and collaborate with the National Institute for Evaluation of Education.
Poland ²⁸	• The National Centre for Supporting Vocational and Continuing Educa- tion (KOWEZiU) is a central, public, national-level institution, subject to the Ministry of National Education. It provides professional develop- ment services for teachers and support in implementing actions and ini- tiatives related to VET. The Quality Assurance National Reference Point was established in KOWEZiU in September 2012.
	• According to the Act on the Education System, pedagogical supervision is the guarantee for quality in education. It is performed by education superintendents, who observe, report and give advice on how to improve the education process (vocational and general) up to the post-secondary level.

 ²⁷ https://www.eqavet.eu/Eqavet2017/media/Documents/2-ES_final_Template-for-updating-info-on-the-EQA-VET-website.pdf
 ²⁸ https://www.eqavet.eu/what-we-do/implementing-the-framework/poland

	• External pedagogical supervision is conducted by the Regional Educa- tion Authorities overseen by the Minister of Education. Pedagogical su- pervision covers four aspects: evaluation, an audit of legal compliance, monitoring and support. The Head of the Regional Education Authority prepares an annual report on the results of the educational supervision conducted and presents it to the Minister for Education.
	• The regulation places on the school/centre headmaster the obligation to conduct internal evaluation and use its results to improve its quality. The internal evaluation helps in gathering information on the school/centre's performance, the quality of its work and the effectiveness of its actions. Internal evaluation is used to diagnose quality deficits and plan further developments aiming at improving quality.
	• Quality standards for vocational education have been developed. The main aim of them is to guide and support school headmasters and teachers in developing internal quality assurance systems and preparing internal evaluations. The quality standards for VET provide a comprehensive document covering all aspects of training presented in 10 thematic areas. The standards are a national approach to implementing in Poland the EQAVET initiative. It is expected that the standards, despite voluntary basis for their use, will contribute to improving the quality of education in both IVET and CVET schools and centres.
	• For all public and private institutions providing continuing education a mechanism for accreditation has been created in January 2004. It is a voluntary submission to the procedure of quality confirmation. The accreditation is made by the regional superintendents of schools. It is based on the analysis carried out by the team of experts who investigate school's functioning. The information on accredited units is entered in the register kept by the superintendent, which is available to the public.
United King- dom ²⁹ (Scotland) ³⁰	• In Scotland the national reference point is SQA Accreditation., which is part of the Scottish Qualifications Authority (SQA). SQA Accreditation quality assures qualifications offered in Scotland by approving awarding bodies and accrediting their qualifications. It does this by regulating awarding bodies and their qualifications against published regulatory requirements.
	• Awarding bodies are therefore required to seek accreditation if they wish their qualification to be included in the framework.
	• SQA Accreditation operates using Regulatory Principles and Regulatory Directives. EQAVET was considered when these were developed
	• SQA Accreditation continues to liaise with Education Scotland and to provide advice and guidance on the use of and interpretation of the EQAVET indicators

 $^{^{29}}$ No detailed information is available on the EQAVET website on England and Northern Ireland $^{30}www.eqavet.eu/Eqavet2017/media/Documents/2-UK_Scotland_final_-Template-for-updated-info-on-the-$ EQAVET-website.pdf

	• In Scotland, the National Quality Framework has been developed by Education Scotland and covers the learning and teaching environment in schools and further education colleges. There are slight differences in the framework according to the sector under consideration.
	• The Scottish Qualifications Authority is the main awarding body which awards qualifications in schools and further education colleges and has its own quality assurance arrangements for these qualifications. Other awarding bodies also operate in this area with similar quality assurance arrangements.
	• Awarding bodies will regularly review their quality assurance arrange- ments particularly in relation to the qualification content
(Wales) ³¹	• A quality assurance reference point was set up in Wales in 2009; this includes initial vocational education and training (IVET), continuing vocational education and training (CVET)/adult learning and non-formal learning
	• The quality and effectiveness framework (QEF), introduced in 2009, aimed to improve the quality of post-16 education in Wales. This framework, developed in cooperation with Estyn (the Inspectorate for Education and Training in Wales), provides a set of key performance indicators for post-16 providers to use in self-assessment, as well as being the basis for inspection.
	• A new Welsh Government-sponsored body Qualifications Wales was established in 2015 to act as an independent regulator of the Welsh reg- ulated qualifications system. Only qualifications that are approved or designated by Qualifications Wales will be eligible for funding by a Lo- cal Authority or by Welsh Government.

3.5 Validation of non-formal and informal learning

The Council Recommendation of 2012³² suggested that the Member States have in place by 2018 arrangements for the validation of non-formal and informal learning. This aims to offer individuals the opportunity to demonstrate and make certifiable what they have learnt outside formal education and training. Such arrangements will enable individuals to have their knowledge, skills and competencies acquired through non-formal and informal learning validated, and obtain a full qualification, or part of a qualification, based on validated non-formal and informal learning experiences. Specifically, the Recommendation defines non-formal learning as learning which takes place through planned activities (in terms of objectives, time etc.) where some form of learning support is present (e.g. student-teacher relationships). Informal learning, on the other hand, is defined as learning resulting from daily activities related to work, family or leisure and is not organised or structured in terms of objectives, time or learning support and may be unintentional from the learner's perspective.

³¹ https://www.eqavet.eu/Eqavet2017/media/Newsletter/Building-a-Better-Wales-Lessons-from-Europe.pdf

³² https://eur-lex.europa.eu/legal-content/EN/TXT/PDF/?uri=CELEX:32012H1222(01)&from=EN

The overall validation process is devised as made of four stages, namely identification, documentation, assessment and certification. In the certification stage, the results of the assessment of an individual's learning outcomes acquired through non-formal and informal learning are certified in the form of a qualification, or credits leading to a qualification (or in another form, as appropriate).

The Recommendation also suggests a list of principles to apply as appropriate, including that the validation arrangements are linked to National Qualifications Frameworks and are in line with the EQF, and that validation is supported by appropriate guidance and counselling and is readily accessible.

Cedefop (2019b) offers a snapshot of the state of implementation of validation arrangements in 36 countries included in the European inventory. The recommendation introduces 11 principles of validation. Figure 1 below outlines Member States' progress towards implementing them.



Figure 1 – Progress made towards the 11 validation principles



For what concerns the ESSA case study countries, information on the state of play of validation arrangements are summarised in the tables below. Table 10 shows the sectors in which validation can take place, distinguishing between general education (GE), initial vocational training (IVET), continuing vocational training (CVET), higher education (HA) and adult education (AE). Table 11 shows the possible outcomes of the validation process, ranging from the award of a complete qualification to the award of an individual module or exemptions from part of the course.

Table 10 – Validation arrangements in education and training (Initial VET, Continuing VET, Higher Education and Adult Education) by country

Country	Validation arrangements
Germany	All sectors
Italy	IVET, CVET, HE, AE
Poland	GE, IVET, CVET, HE
Spain	All sectors
UK (England, Northern Ireland)	IVET, HE, AE
UK (Scotland)	IVET, CVET, HE, AE
UK (Wales)	IVET, CVET, HE, AE

Source: Cedefop 2019b

Table 11 – Possible outcome of the validation process

Outcome of validation	Country
Award of full formal qualification	DE, ES, IT, PL, UK (En,NI)
Award of part of a formal qualification	DE, ES, IT, PL, UK
Award of other non-formal qualification/certificate	DE, ES, PL, UK (Sct, Wls)
Award of credit points	DE, ES, IT, PL, UK
Award of modules	ES, IT, PL, UK
Exemptions from part of course	PL, UK

Source: Cedefop 2019b

As a concluding remark, it has to be noted that the validation arrangements might not refer to a system-level framework, but rather to arrangements at the regional/ local level. A study of the EU VET instruments conducted by the EC (2019), for instance, distinguishes three groups of countries: (a) Mechanisms to coordinate validation at the national level in place; (b) Mechanisms to coordinate validation in conjunction with regional/sectoral arrangements; (c) No coordinating mechanisms at the national level. In such framework, Germany is reported to have no coordinating mechanism at the national level; Italy is reported to have a mechanism in place at the national level, however, it has to be noted that Italian regions have considerable autonomy for the deployment of solutions (Cedefop 2019b); Poland is reported having a national system; Spain is reported to have a national mechanism that operates in conjunction with regional/sectoral arrangements; finally, the UK does not have an overarching mechanism and validation regulation is devolved to local authorities.

3.6 European classification of Skills, Competences, Qualifications and Occupations (ESCO)

A demo version of ESCO was launched in October 2013, while the first version was released in July 2017³³. The database is updated by DG Employment, Social Affairs and Inclusion with the support of Cedefop and stakeholders. ESCO "works as a dictionary, describing, identifying and classifying professional occupations, skills, and qualifications relevant to the EU labour market and education and training"³⁴. As mentioned on the official ESCO portal, the main aim of the system is to support workers' mobility across the EU and a more integrated labour market by offering a common understanding of skills, occupations and qualifications. The ESCO database helps users to understand:

- a) the knowledge and skills related with a specific occupation
- b) the knowledge, skills and competencies related with a specific qualification
- c) the qualifications related with a specific occupation

The Commission has developed ESCO with the following aims³⁵:

- 1. to improve the communication between the education and training sector and the EU labour market;
- 2. to support geographical and occupational mobility;
- 3. to make data more transparent and easily available for use by various stakeholders;
- 4. to facilitate the exchange of data between employers, education providers and job seekers;
- 5. to support evidence-based policy making by enhancing the collection, comparison and dissemination of data in skills intelligence and statistical tools, and enabling better analysis of skills supply and demand.

The ESCO system is currently based on two pillars, skills/competencies and occupations, that are interrelated with each other. The occupations pillar currently entails 2.942 occupations, linked with the ISCO-08 classification. The skills pillar contains 13.485 skills linked to the occupations

ESCO occupations commonly entail:

- a description, which provides a short explanation of the meaning of the occupation and how it should be understood:
- alternative labels for the same occupation
- regulatory aspects
- hierarchical location within ISCO-08
- Essential skills, competencies and knowledge³⁶
- Optional skills, competencies and knowledge.

Within ESCO, skills, knowledge and competencies are defined as "essential" or "optional", depending on their being common for the occupation or not.

 $^{^{33}} https://ec.europa.eu/esco/portal/escopedia/European_Skills_44_Competences_44_Qualifications_and_Occupations_40_ESCO_41_$

³⁴ https://ec.europa.eu/esco/portal/howtouse/21da6a9a-02d1-4533-8057-dea0a824a17a

³⁵ DG for Employment, Social Affairs and Inclusion (2019), ESCO Handbook. Retrieved from https://ec.eu-ropa.eu/esco/portal/documents

³⁶ Within ESCO, skills, knowledge and competences are defined as "essential" or "optional", depending on their being common for the occupation or not.

Occupation	Skills and Competencies	Qualifications
An occupation is a grouping of jobs involving similar tasks and which require a similar skills set. Occupations should not be con- fused with jobs or job titles. While a job is bound to a specific work context and executed by one per- son, occupations group jobs by common characteristics ³⁷ .	 Skill means the ability to apply knowledge and use know-how to complete tasks and solve problems. They can be described as cognitive or practical. The term skill refers typically to the use of methods or instruments in a particular setting and in relation to defined tasks. The term competence is broader and refers typically to the ability of a person to use and apply knowledge and skills in an independent and self-directed way³⁸. 	A qualification is the formal out- come of an assessment and valida- tion process which is obtained when a competent body determines that an individual has achieved learning outcomes to given stand- ards ³⁹ .

Table 12 – Occupations, skills and qualifications in the ESCO view

The ESCO occupations pillar is made of the ESCO occupations profiles and the related ISCO-08 hierarchies (see Figure 2). ISCO-08 provides the top four levels of the hierarchy (Major group, sub-major groups, minor groups and unit groups), while ESCO provides the fifth and lower level.

Figure 2 – ESCO/ ISCO-08 relationship



The most relevant feature of ESCO is that it is interrelated with the most important cross-European frameworks such as EQF, ISCO-08, ISCED-F 2013 and the Digital Competences Framework (DigComp). The ISCO-08 complementarity is crucial as ISCO is already a well-established reference system in most of the EU countries, making it easier to map the occupations to ESCO as well. Furthermore, as ISCO-08 coding is used for statistical analysis, it allows ESCO to be used also as a refined tool for EU labour market statistical surveys since the terminology used in ESCO is more detailed than ISCO-08 and closer to the labour market language. Linking a qualification included in the qualification pillar with an EQF level and mapping them to ISCED-F 2013⁴⁰ enhances the transparency and comparability of qualifications across different countries. Finally, the DigComp framework works as a shared vocabulary of digital competencies at the European level. DigComp is integrated into the set of digital transversal skills.

³⁷ https://ec.europa.eu/esco/portal/escopedia/Occupation

³⁸ https://ec.europa.eu/esco/portal/escopedia/Skill

³⁹ https://ec.europa.eu/esco/portal/escopedia/Qualification

⁴⁰ ISCED-F is part of the International Standard Classification of Education (ISCED) and it has been designed to to describe and categorise fields of education and training at the secondary, post-secondary and tertiary levels of formal education.

Figure 3 below represents a selection of ESSA-relevant job profiles based on the skills-occupations matrix tables recently compiled by ESCO to connect ISCO-08 occupational groups to ESCO skills. The figure below is based on a correlation of ISCO-08 unit groups (4 digits) and ESCO skills at the first hierarchical level and provide a snapshot of the skills composition of 10 steel industry occupations selected within ESSA. It should be noted that the label "assisting and caring" used within ESCO (which might sound inappropriate in relation to steel industry occupations) entails in the ESCO definition also providing service and support to people, and ensuring compliance to rules, standards, guidelines or laws.

Figure 3 – Skills composition at ESCO level 1 of 10 selected steel job profiles (within ISCO-08 unit groups)







3.7 International Standard Classification of Occupations (ISCO-08)⁴¹

As described above, the ESCO database draws on the ISCO-08 hierarchical structure. ISCO is a four-level classification of occupations which are sorted into 10 "major groups", 43 "submajor groups", 130 "minor groups" and 436 "unit groups". Occupations are sorted based on their skill level and skill specialization. Skill level is intended as a function of the complexity and range of tasks to be performed; skill specialization is defined in terms of the knowledge required, the materials, tools and machinery used, the type of goods and services produced.

- The first level is associated with performing simple routine tasks that require the use of simple tools. Though some basic literacy and numeracy may be required, this is not considered to be a major part of the job.
- Level two refers to occupations that imply the use of machinery and electronic equipment, and the ability to read and understand information such as safety instructions, make written records of completed tasks and perform simple calculations. The occupations associated with this level usually require a good level of literacy and numeracy and good social skills.
- Skills level require the possession of technical and procedural knowledge in a specialised field and imply the capacity to perform complex tasks (both technical and/or cognitive). Occupations at this level also imply the possession of a high level of literacy and numeracy and good social skills.
- The fourth level implies the possession of high problem-solving and decision-making skills, creativity, as well as a consistent body of theoretical knowledge in a specialised field, along with a high level of literacy, numeracy and communication abilities.

⁴¹ This paragraph is based on ILO (2012), *International Standard Classification of Occupations. Structure, group definitions and correspondence tables*, International Labour Office, Geneve.

The ISCO classification provides a framework for the production of comparable (statistical) data across different countries. Each group is univocally identified by a title, a numerical code, and a description that explains the essential tasks and duties of the grouped occupations.

ISCO is intended to work as a model and a meta-framework, not to replace any national statistical classification system. The 10 major groups identified are linked with a skill level, as follows (Table 13):

Major Group	Skill level
0. Armed forces occupations	1, 2, 4
1. Managers	3, 4
2. Professionals	4
3. Technicians and associate professionals	3
4. Clerical support workers	2
5. Services and sales workers	2
6. Skilled agricultural, forestry and fishery workers	2
7. Craft and related trades workers	2
8. Plant and machine operators, and assemblers	2
9. Elementary occupations	1

Tuble ie filujoi groups in 18000 vo unu reluceu sinn iever	Table 13 – Majo	r groups in	ISCO-08 and	related s	skill level
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Source: ILO (2012), International Standard Classification of Occupations. Structure, group definitions and correspondence tables

Each of the 436 unit groups in ISCO-08 is made up of occupations with a high degree of similarity from the point of view of skills level and skills specialization.

The definition provided for each group should be precise enough to define the essential characteristics of the specific occupational group they refer to, but wide enough to make it possible to associate any given occupation in any country to one of them.

3.8 International Standard Classification of Education (ISCED)

The International Standard Classification of Education was developed by UNESCO's Institute for Statistics. The classification moves from the premise that national education systems display many differences in terms of routes and curricular contents, and this makes it difficult to benchmark performances and compare outputs. On this basis, the ISCED framework was developed to provide a common framework for cross-national classification and statistical analysis of education systems (UNESCO, 2012). ISCED supports the transformation of national education statistics into aggregate data that can be compared and analysed from an international perspective.

ISCED classifies education programmes using two main variables: levels of education and fields of education. The basic units of the classification are the national education programmes and the related qualifications. ISCED defines an education programme as "a coherent set or sequence of educational activities or communication designed and organized to achieve predetermined learning objectives or accomplish a specific set of educational tasks over a sustained period" (Ibidem, p. 7). A qualification is consequently intended as the official confirmation (in the form of a certificate) of the successful completion of an education programme. ISCED maps the links between education programmes and qualifications.

The national and regional qualification frameworks can be effectively combined with ISCED to make transparent the competencies, skills and knowledge associated with a specific qualification.

The levels along which ISCED is structured reflect "the degree of complexity and specialization of the content of an education programme, from foundational to complex" (Ibidem, p. 13), from 0 to 8:

- Level 0. No duration criteria [Early childhood education]
- Level 1. From 4 years to 7 years (most commonly 6) [Primary education]
- Level 2. From 2 years to 5 years (most commonly 3) [Lower secondary education]
- Level 3. From 2 years to 5 years (most commonly 3) [Upper secondary education]
- Level 4. From 6 months to 3 years [Post-secondary, non-tertiary education]
- Level 5. From 2 years to 3 years [Short-cycle tertiary education]
- Level 6. From 3 years to 4 years [Bachelor's or equivalent level]
- Level 7. From 1 year to 4 years [Master's or equivalent level]
- Level 8. Minimum of 3 years [Doctoral or equivalent level]

Connections can be established between ISCED levels and ISCO-08 skill levels (see Table 14).

ISCO-08 skill level	ISCED-97
4	6. Second stage of tertiary education
	5a. First stage of tertiary education
3	5b. First stage of tertiary education
2	4. Post-secondary, non tertiary education
	3. Upper secondary level of education
	2. Lower secondary level of education
1	1. Primary level of education

Table 14 – Relationship between ISCO-08 skill levels and ISCED-97

Source: Source: ILO (2012), International Standard Classification of Occupations. Structure, group definitions and correspondence tables

The revision of ISCED made in 2011 led to the decision to provide a separate classification for the fields of education, which has taken the name of ISCED Fields of Education and Training (ISCED-F) (UNESCO 2014). ISCED-F classifies education programmes and qualifications by field of study, where a field is intended as a "broad domain, branch or area of content covered by an education programme or qualification" (Ibidem, p. 5).

ISCED-F has been designed to describe and classify fields of education and training at secondary, post-secondary and tertiary level as defined in ISCO, but it can be used also to classify programmes and qualifications at other levels. The classification is structured in three hierarchical levels, from the first level (broad), which encompasses 11 fields, to the second (narrow), which includes 29 fields, to the third (detailed) made of 80 fields. The third level is intended mainly for use at the tertiary level of education and vocational education and training programmes at secondary and post-secondary levels.

From the ESSA perspective, the combination of ISCED/ISCED-F with the international frameworks described in the previous sections can help mapping steel-related qualifications in the partner countries and to make clear and comparable their educational level, their belonging to a common field or subject area, and their link with an occupation. This can increase transparency and mutual recognition of the qualifications within the sector and support talents mobility (both in terms of employment and training opportunities).

3.9 Erasmus+ Programme⁴²

The Erasmus+ programme was established to tackle the socio-economic changes and challenges that Europe will be facing until the end of the decade, such as youth unemployment, and to support the EU policies coherently with the EU2020 strategy.

The Programme is based on the idea that effective education and training systems and youth policies will provide people with those skills that are actually required by the labour market and will, at the same time, enhance the capacity of people to play an active role within society. In summary:

"The Erasmus+ Programme is designed to support Programme Countries' efforts to efficiently use the potential of Europe's talent and social assets in a lifelong learning perspective, linking support to formal, non-formal and informal learning throughout the education, training and youth fields. The Programme also enhances the opportunities for cooperation and mobility with Partner Countries, notably in the fields of higher education and youth" (Erasmus+ Programme Guide 2019, p. 5).

One of Erasmus+ explicit objectives is to support the establishment of a framework for European cooperation in education and training, including the corresponding benchmarks. Indeed, the recognition and validation of skills and qualifications is highlighted as one of the features of the programme. Erasmus+ supports tools such as Europass, EQF, ECVET, EQAVET and is structured into three key actions and 2 extra sections, as follows:

- Key action 1, "mobility of individuals".
- Key action 2, "cooperation for innovation and the exchange of good practices".
- Key action 3, "support for policy reform"
- Jean Monnet activities⁴³
- Sport

⁴² This paragraph is based on the "Erasmus+ Programme Guide 2019", retrieved from https://ec.europa.eu/programmes/erasmus-plus/resources/documents/erasmus-programme-guide-2019_en

⁴³ These aim to promote excellence in teaching and research in the field of European Union studies (comprising the study of Europe with particular emphasis on the European integration and the role of the EU in a globalised world) and to foster the dialogue between the academic world and policymakers, in particular with the aim of enhancing governance of EU policies.

In the perspective of ESSA, the most relevant actions are those that fall under the key action 1 and 2. In particular:

- a) "mobility of learners and staff" (key action 1) provides opportunities for students and trainees (as well as for professors, teachers, trainers, etc.) to undertake a learning and/or professional experience in another country.
- b) "transnational strategic partnerships" (key action 2) help to develop initiatives addressing one or more fields of education, training and youth and promote innovation, exchange of experience and know-how between different types of organisations;
- c) "knowledge alliances" (key action 2) between higher education institutions and enterprises aim to foster innovation, entrepreneurship, creativity, employability and knowledge exchange;
- d) "sector skills alliances" (key action 2), under which the same ESSA project falls, support the design and delivery of joint vocational training curricula and programmes drawing on evidence of trends in a specific economic sector and skills needed in order to perform in one or more professional fields;

With regard to education and training, Erasmus+ actions aim to support the improvement of key competences and skills through increased opportunities for learning mobility and through strengthened cooperation between the world of education and training and the world of work. They also aim to foster quality improvements, innovation and internationalisation at the level of education and training institutions, and to promote the emergence of a European lifelong learning area.

3.10 European Digital Competence Framework (DigComp)

The European Digital Competence Framework is the outcome of a project started in 2010 by the Joint Research Centre on behalf of the Directorate General for Education and Culture to identify the key digital skills and competencies⁴⁴ needed to be "digitally proficient" in contemporary society.

The Recommendation of the European Parliament and of the Council of December 2006 on key competencies for lifelong learning⁴⁵ established that digital competence⁴⁶, is one of the recognised 8 key competencies, together with communication in the mother tongue, communication in foreign languages, mathematical competence and basic competences in science and technology, learning to learn, social and civic competences, sense of initiative and entrepreneurship, cultural awareness and expression.

DigComp identifies 5 strategic areas of digital proficiency which are in turn divided into related sub-dimensions (21 in total) identifying more specific skills (see Table 15).

⁴⁴ https://ec.europa.eu/jrc/en/digcomp/project-background

⁴⁵ https://eur-lex.europa.eu/legal-content/EN/TXT/?uri=CELEX%3A32006H0962

⁴⁶ Here digital competence is defined as "the confident and critical use of Information Society Technology (IST) for work, leisure and communication. It is underpinned by basic skills in ICT: the use of computers to retrieve, assess, store, produce, present and exchange information, and to communicate and participate in collaborative networks via the Internet" (p. 15).

Table 15 – DigComp areas	and sub-dimensions
--------------------------	--------------------

Area	Sub-dimensions
1. Information and data literacy	1.1 Browsing, searching and filtering data, information and digital content
	1.2 Evaluating data, information and digital content
	1.3 Managing data, information and digital content
2. Communication and collaboration	2.1 Interacting through digital technologies
	2.2 Sharing through digital technologies
	2.3 Engaging in citizenship through digital technologies
	2.4 Collaborating through digital technologies
	2.5 Netiquette
	2.6 Managing digital identity
3. Digital content creation	3.1 Developing digital content
	3.2 Integrating and re-elaborating digital content
	3.3 Copyright and licences
	3.4 Programming
4. Safety	4.1 Protecting devices
	4.2 Protecting personal data and privacy
	4.3 Protecting health and well-being
	4.4 Protecting the environment
5. Problem solving	5.1 Solving technical problems
	5.2 Identifying needs and technological responses
	5.3 Creatively using digital technologies
	5.4 Identifying digital competence gaps

DigComp's list of skills can help education and training providers to set training goals for achieving digital proficiency, and to identify training opportunities. It can also help policymakers to monitor citizens' digital skills and support the modernisation of curricula (i.e. integrating the missing skills).

The framework is based on four proficiency levels, namely foundation, intermediate, advanced and highly specialised. The four levels are split into two each that can help to track learners' progress. Each of the eight levels represents a step up of the learner in three different domains: (i) acquisition of knowledge of the competence, (ii) complexity of the task to handle, (iii) autonomy in completing the task (Joint Research Centre, 2018).

From the perspective of the ESSA project, the DigComp framework is useful in providing a general and shared understanding of what digital competencies are and entail, also offering an up-to-date vocabulary specific for the sector. It allows for the standardisation of initiatives in education and training at the local or national level in reference to a common EU framework. In this sense, DigComp provides guidance and structure to all those initiatives that deal with

teaching digital competencies and defines an EU benchmark for the sector. DigComp is integrated into the ESCO skills pillar and is used in ESSA as a reference for the identification of digital skills gaps.

Table 16 offers an illustration of the various applications of DigComp in the ESSA case study countries, at the national and local level.

Germany• The new strategy called "Bildung in der digitalen Welf" (Education in the digital world) is approved by the Standing Conference of the Ministers of Education and Cultural Affairs of the Länder in the Federal Republic of Germany. The model is based on DigComp and two other relevant frame- works.Italy• The Emilia Romagna region uses DigComp to design courses and training materials in 'Pane e Internet' (Bread and Internet), an e-inclusion initia- tive rolled out at the regional level. • The Italian Digital Agenda will translate and implement DigComp as part of its strategy.Poland• Certification and training for certification purposes based on DigComp is provided by ECCC Foundation and ECDL in Poland. • The Ministry of Digital Affairs published a catalogue of digital compe- tence frameworks for Digital Poland 2014-2020 referring to DigComp.Spain• The Ministry of Education created the Common Framework for Teacher Digital Competence based on DigComp. The use is agreed between the State and Regional governments. It is used as a base for planning teacher Professional Development programmes. • Extremadura implements the Spanish DigComp for Teachers Digital Competence Portfolio.Whe Regional Government uses the DigComp frame- work to deploy the Digital Agenda. This includes a free online testing tool that is based on DigComp's five areas of digital competence. • The portal "Andalucia digital" by the Regional Government of Andalusia offers a free of charge online self-assessment tool based on DigComp's five areas of digital competence. After the self-assessment, job seekers can access training material in different areas.United Kingdom• The Basic Digital Skills framework aligns with DigComp (originally cre- ated by GO ON UK).	Country	Initiatives
Italy The Emilia Romagna region uses DigComp to design courses and training materials in 'Pane e Internet' (Bread and Internet), an e-inclusion initiative rolled out at the regional level. The Italian Digital Agenda will translate and implement DigComp as part of its strategy. Poland Certification and training for certification purposes based on DigComp is provided by ECCC Foundation and ECDL in Poland. The Ministry of Digital Affairs published a catalogue of digital competence frameworks for Digital Poland 2014-2020 referring to DigComp. Spain The Ministry of Education created the Common Framework for Teacher Digital Competence based on DigComp. The use is agreed between the State and Regional governments. It is used as a base for planning teacher Professional Development programmes. Extremadura implements the Spanish DigComp for Teachers Digital Competence Portfolio. The Ikanos project by the Basque Government uses the DigComp framework to deploy the Digital Agenda. This includes a free online testing tool that is based on DigComp's five areas of digital competence. The portal "Andalucia digital" by the Regional Government of Andalusia offers a free of charge online self-assessment tool based on DigComp's five areas of digital competence. United Kingdom The Basic Digital Skills framework aligns with DigComp (originally created by GO ON UK).	Germany	• The new strategy called " <i>Bildung in der digitalen Welt</i> " (Education in the digital world) is approved by the Standing Conference of the Ministers of Education and Cultural Affairs of the Länder in the Federal Republic of Germany. The model is based on DigComp and two other relevant frameworks.
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United Kingdom • The Basic Digital Skills framework aligns with DigComp (originally created by GO ON UK).		• The portal "Andalucia digital" by the Regional Government of Andalusia offers a free of charge online self-assessment tool based on DigComp's five areas of digital competence. After the self-assessment, job seekers can access training material in different areas.
	United Kingdom	• The Basic Digital Skills framework aligns with DigComp (originally created by GO ON UK).

Table 16 – DigComp use in the ESSA case study countries

Source: https://ec.europa.eu/jrc/en/digcomp/implementation

3.11 European e-Competence Framework

Along with DigComp, the European e-Competence Framework (e-CF) is another tool that could help mapping and benchmarking digital and IT skills within the steel industry. The European e-Competence Framework is part of the broader European Union's strategy "e-Skills for the 21st Century", outlined in the Communication of September 2007⁴⁷. In this document, the Commission expresses the value of ICT skills for the European economy to improve productivity and knowledge-intensive goods and services. The challenges identified by the Commission were the lack of a long-term policy at a European level and the persistence of a fragmented (national) approach to the issue. Another issue was the mismatch between demand and supply of e-skills. On this premises, the Commission recommended the development of a European e-Competence Framework "based on the requirements of stakeholders and the results of preparatory work within the European Committee for Standardisation in line with the proposal for a European Qualifications Framework" (Ibidem, p. 8).

The process of developing the framework was initiated in 2006 through the collaboration of several European stakeholders and organizations, with the support of the European Commission and the European Committee for Standardization (CEN). The latest version (3.0) of the e-CF was released in 2014 and provides a reference for 40 ICT competencies (CEN 2014a). As most of the EU frameworks reviewed in this document, the European e-Competences Framework, was designed to support mutual understanding and transparency of competencies in the field of ICT. The e-CF structure is illustrated in Table 17.

Dimension 1	Dimension 2	Dimenson 3	Dimension 4
Competence areas	References for each area	Proficiency levels	Knowledge and skills
5 areas: plan; build, run; enable; manage	Identifies a set of refer- ence competencies for each area: 40 e-compe- tencies identified in total	Provide proficiency lev- els from 1 to 5, linked with EQF 3 to 8	Provides samples of knowledge and skills re- lated to the competencies listed under dimension 2.

 Table 17 – European e-Competence Framework structure

The areas and competences under dimensions 1 and 2 are presented from an organizational perspective, while dimension 3 is intended to bridge these with individual competencies, linking them to EQF. Competence in this context is defined as "a demonstrated ability to apply knowledge, skills and attitudes to achieving observable results" (CEN 2014b, p. 11). The information provided in the fourth dimension are useful in linking e-competences with learning outcomes as a basic component of formal qualifications and can work as "a bridge between organisation competences and vocational training and qualifications" (Ibidem, p. 18).

The competencies listed (Figure 4) are broken down into levels of proficiency and a set of associated skills and knowledge, as shown in the following example about "problem management" (Figure 5).

⁴⁷ https://eur-lex.europa.eu/legal-content/EN/TXT/?uri=celex%3A52007DC0496.

Dimension 1 5 e-CF areas (A – E)	Dimension 2 40 e-Competences identified	Dimension 3 e-Competence proficiency levels e-1 to e-5, related to EQF levels 3–8				
		e-1	e-2	e-3	e-4	e-5
A. PLAN	A.1. IS and Business Strategy Alignment					
	A.2. Service Level Management					
	A.3. Business Plan Development					
	A.4. Product/Service Planning					
	A.5. Architecture Design					
	A.6. Application Design					
	A.7. Technology Trend Monitoring					
	A.8. Sustainable Development					
	A.9. Innovating					
B. BUILD	B.1. Application Development					
	B.2. Component Integration					
	B.3. Testing					
	B.4. Solution Deployment					
	B.5. Documentation Production					
	B.6. Systems Engineering					
C. RUN	C.1. User Support					
	C.2. Change Support					
	C.3. Service Delivery					
	C.4. Problem Management					
D. ENABLE	D.1. Information Security Strategy Development					
	D.2. ICT Quality Strategy Development					
	D.3. Education and Training Provision					
	D.4. Purchasing					
	D.5. Sales Proposal Development					
	D.6. Channel Management					
	D.7. Sales Management					
	D.8. Contract Management					
	D.9. Personnel Development					
	D.10. Information and Knowledge Management					
	D.11. Needs Identification					
	D.12. Digital Marketing					
E. MANAGE	E.1. Forecast Development					
	E.2. Project and Portfolio Management					
	E.3. Risk Management					
	E.4. Relationship Management					
	E.5. Process Improvement					
	E.6. ICT Quality Management					
	E.7. Business Change Management					
	E.8. Information Security Management					
	E.9. IS Governance					

Figure 4 – European e-Competences Framework overview

Source: CEN 2014a

Figure 5 – **e-competence outline**

Dimension 1 e-Comp. area	C. RUN						
Dimension 2	C.4. Pro	C.4. Problem Management					
e-Competence: Title + generic description	Identifies identificat common (Identifies and resolves the root cause of incidents. Takes a proactive approach to avoidance or identification of root cause of ICT problems. Deploys a knowledge system based on recurrence of common errors. Resolves or escalates incidents. Optimises system or component performance.					
Dimension 3	Level 1	Level 2	Level 3	Level 4	Level 5		
e-Competence proficiency levels e-1 to e-5, related to EQF levels 3 to 8	-	Identifies and classifies incident types and service interruptions. Records incidents cataloguing them by symptom and resolution.	Exploits specialist knowledge and in-depth understanding of the ICT infrastructure and problem management process to identify failures and resolve with minimum outage. Makes sound decisions in emotionally charged environments on appropriate action required to minimise business impact. Rapidly identifies failing component, selects alternatives such as repair, replace or reconfigure.	Provides leadership and is accountable for the entire problem management process. Schedules and ensures well trained human resources, tools, and diagnostic equipment are available to meet emergency incidents. Has depth of expertise to anticipate critical component failure and make provision for recovery with minimum downtime. Constructs escalation processes to ensure that appropriate resources can be applied to each incident.	-		
Dimension 4 Knowledge examples Knows/aware of/ familiar with	 K1 the organisation's overall ICT infrastructure and key components K2 the organisation's reporting procedures K3 the organisation's critical situation escalation procedures K4 the application and availability of diagnostic tools K5 the link between system infrastructure elements and impact of failure on related business processes. 						
Skills examples Is able to	S1 mon S2 iden S3 conc S4 alloc S5 com to m	 monitor progress of issues throughout lifecycle and communicate effectively identify potential critical component failures and take action to mitigate effects of failure conduct risk management audits and act to minimise exposures allocate appropriate resources to maintenance activities, balancing cost and risk communicate at all levels to ensure appropriate resources are deployed internally or externally to minimise outages 					

Source: CEN 2014a

The European Committee for Standardization has made explicit the link between e-CF proficiency levels and EQF levels (CEN 2014a), this guarantees the transparency of the framework and its compatibility and alignment with other EU frameworks and tools. Table 18 below offers a snapshot of such alignment.

EQF level	e-CF level	Descriptors
8	5	<u>Principal</u> : Overall accountability and responsibility; recognised inside and outside the organ- isation for innovative solutions and for shaping the future using outstanding leading-edge thinking and knowledge.
7	4	<u>Lead Professional/Senior Manager</u> : Extensive scope of responsibilities deploying specialised integration capability in complex environments; full responsibility for strategic development of staff working in unfamiliar and unpredictable situations.
6	3	<u>Senior Professional/Manager</u> : Respected for innovative methods and use of initiative in spe- cific technical or business areas; providing leadership and taking responsibility for team per- formances and development in unpredictable environments.
5 4	2	<u>Professional</u> : Operates with capability and independence in specified boundaries and may supervise others in this environment; conceptual and abstract model building using creative thinking; uses theoretical knowledge and practical skills to solve complex problems within a predictable and sometimes unpredictable context.
3	1	<u>Associate</u> : Able to apply knowledge and skills to solve straight forward problems; responsible for own actions; operating in a stable environment.

Table 18 - e-CF/EQF relationship

Source: CEN 2014a

Combined with DigComp, the framework can be a helpful tool for a company's management and HR roles. It could help to map and analyse the skills and competencies available within the company, identify gaps and needs, and devise workers' development plans aligned with the company's strategic aims. Companies like Tata Steel Europe have adopted indeed a combined e-CF/DigComp framework, in which DigComp is added to the e-CF as a sixth competence area, namely that of application, as shown in Figure 6.

Digital Skills (e-	CF & DigComp)
Area	Competence
	IS and Business Stratey Alignment
	Service Level Management
	Business Plan Development
	Product/Service Planning
PLAN	Architecture Design
	Application Design
1	Technology Trend Monitoring
	Sustainable Development
	Innovating
	Application Development
	Component Integration
BUILD	Testing
	Solution Deployment
	Documentation Production
	Systems Engineering
	User Support
DUN	Change Support
KUN	Service Delivery
	Problem Management
	Information Security Strategy Development
	ICT Quality Strategy Development
	Education and Training Provision
	Purchasing
	Sales Proposal Development
	Channel Management
CHAOLE	Sales Management
	Contract Management
	Personnel Development
	Information and Knowledge Management
	Needs Identification
	Digital Marketing
	Forecast Development
	Project and Portfolio Management
	Risk Management
MANAGE	Relationship Management
	Process Improvement
	ICT Quality Management
	Business Change Management
	Information Security Management

Figure 6 – Possible integration of eCF and DigComp

Source: Tata Steel Europe

3.12 Europass

Europass is a portfolio, available in 27 European languages, made up of different tools devised to "help individuals to communicate their skills, qualifications and experience through the use of standardised documents templates"⁴⁸. The documents of which Europass is composed are the Curriculum Vitae, the Language Passport, the Certificate Supplement, the Diploma Supplement and the Mobility record.

IS Governance

Information and data literacy Communication and collaboration

Protecting personal data and privacy Creatively using digital technologies

Digital content creation

APPLY (DigComp)

⁴⁸ https://ec.europa.eu/social/main.jsp?catId=1266&langId=en

- The Curriculum Vitae is devised to describe in a structured and transparent way qualifications, work experiences and skills.
- The Language Passport is a template that allows the individual to record his language skills through a self-evaluation grid based on the Common European Framework of Reference for Languages.
- The Certificate Supplement is issued as a supplement to the national qualification or certificate, aimed at making this understandable in an international context. The Diploma Supplement carries out the same function as the certificate, but it is associated with higher education diplomas.
- The mobility record makes it possible to record, in a standardised and detailed manner, information about the individual's experiences abroad for learning or training purposes (e.g. the list of tasks undertaken during the mobility and the competencies acquired).

The idea behind the Europass initiative is to "support the sharing of information on skills and qualifications in a consistent way across borders"⁴⁹. The portfolio has a threefold objective⁵⁰:

- to help citizens communicate their skills and qualifications effectively when looking for a job or training;
- to help employers understand the skills and qualifications of the workforce;
- to help education and training authorities define and communicate the content of curricula.

The Europass initiative is based on the work started in 1998 by the EC and Cedefop to set up an international Forum on transparency of vocational qualifications. The work undertaken brought to the definition of the European CV and Certificate Supplement and the establishment of a network of National Reference Points for Vocational Qualifications. In 2003, the EC issued a proposal on a framework for the transparency of qualifications and competencies (Europass), adopted in December 2004. The official Europass website was launched in February 2005⁵¹.

In April 2018 the EC started a process of revising the Europass portfolio to offer more tailored services to enable people to identify and communicate their skills and qualifications, and include information on learning opportunities, qualifications and guidance. Europass is implemented at the national level through a network of National Europass Centres, which have the following functions⁵²:

- coordinate the management of Europass documents;
- promote Europass initiative and Europass documents;
- ensure that information and guidance centres are well informed about Europass;
- ensure that all Europass documents are also available in paper versions;
- act as a national partner in the European network of National Europass Centres.

Available data shows that online-generated Europass CVs increased by 13% in 2019 (compared to 2018)⁵³, confirming the growing importance of the tool.

⁴⁹ Ibidem

⁵⁰ https://europass.cedefop.europa.eu/about-europass

⁵¹ https://europass.cedefop.europa.eu/about/history

⁵² https://europass.cedefop.europa.eu/about/national-europass-centres

⁵³ https://europass.cedefop.europa.eu/resources/statistics/custom-reports#/generated

SECTION IV – Summary of the findings and concluding remarks

4.1 Integration of EU frameworks and tools in the five case study countries

This section aims to provide a snapshot of the level of integration in the case study countries of the frameworks and tools reviewed in the previous sections. This allows to grasp the extent to which countries are converging towards similar approaches and solutions to vocational education and training in a direct and immediate manner.

Table 19 below offers a snapshot of the level of implementation of some of the concepts, tools and frameworks that are at the basis of the EU vision on vocational education and training. The color coding adopted is based on a traffic light system, where red would have meant complete absence of alignment with the EU tool/framework/concept, yellow means that steps have been taken towards alignment and implementation at the national level, but not to an operational state, and green means that the tool/concept/framework is present and operational (at least to some extent).

	Germany	Italy	Spain	Poland	United Kingdom
EQF	•	•	•	•	•
ECVET	•	•	•	•	•
EQAVET	•	•	•	•	•
Digcomp	•	•	•	•	
Learning Outcomes	•	•	•	•	•
Modularity	•	•	•	•	•
Validation of non-Formal and Informal Learning	•	•	•	•	•
National Europass Cen- tres	•	•	•	•	•

Table 19 – Summary of the integration of EU frameworks, tools and concepts in the case study countries

Table 19 clearly shows that none of the core concepts, tools and frameworks have been neglected by the ESSA case study countries (no red mark is present). However, yellow dots show that some concepts and frameworks still pose challenges at the national level that need to be overcome for the tools/frameworks to become fully operational.

EQF is present in all the ESSA case study countries and National Qualifications Frameworks are referenced to this, except in Spain where the referencing process is still underway.

ECVET appears to be the most challenging framework to adopt at the national level. Even in those countries in which credit systems are present, the actual credit accumulation and transfer appears to be often not operational. However, all the ESSA countries have taken some steps to align at least with some of the ECVET principles (e.g., learning outcomes orientation, modularisation, recognition of prior learning). Where ECVET principles are used, this is mainly to promote and support transnational mobility, to ensure a quality experience for the learner/worker and recognition/validation of his learning.

Quality Assurance (QA) mechanisms based on (or in line with) EQAVET are present in all the ESSA case studies, however it must be noted that it is often difficult to frame a national QA system as a whole, since measures and mechanisms are implemented at different levels (national, regional, local). What is worth noting is that many of the descriptors and indicators of EQAVET are used in the case study countries for quality monitoring.

DigComp is used in the ESSA case study countries, although in different ways. It varies from being used as a reference for national digital competences standards to being used to pilot initiatives and projects at the regional/local level.

All the ESSA countries have adopted a learning outcomes approach, in line with the EU tools and frameworks. Countries like Poland and the United Kingdom have been classified as early developers of such an approach, whereas Germany, Italy and Spain have been classified as recent developers.

Modularisation is mostly applied in the ESSA case study countries, however in Italy and Germany it is applied to a less extent (only for some qualifications or part of them). This is to be explained by the functioning of the system itself and the understanding of what a qualification is and how it is achieved (e.g. the idea that occupational competences are intertwined and difficult to break down into separate modules/units, and that VET scope is to build professional identities that require holistic training).

All the ESSA case study countries have (or had) a National Europass Centre which is in charge of coordinating all the Europass related activities in the country. Since April 2021, the United Kingdom is no longer part of the Europass initiative, and currently there is no nominated representative for Europass in the UK.

Finally, arrangements for the recognition and validation of prior learning coming from informal and non-formal settings are now in place in all the case study countries, although their scope and their outcomes vary (e.g., from awarding a full qualification to exempting a module or part of a course). It has also to be noted that the approaches in this respect could vary from having a national framework in place to arrangements implemented only at the regional/local level.

4.2 Conclusions

As a conclusion of this report, it is important to outline the trajectory established by the EU frameworks and tools reviewed here. The convergence process started gradually in the second half of the 20th century, after the establishment of the coal and steel community, and accelerated in the 90s and early 2000s with the launch of mobility and research programmes (Erasmus and Leonardo da Vinci) and the establishment of EQF (2008), ECVET (2009), EQAVET (2009), and the Recommendation on the validation of non-formal and informal learning (2012). The convergence is at present still incomplete, nevertheless all the EU countries appear to have made several steps forward in the collective challenge of increasing transparency and mutual recognition through enhanced coordination and interoperability of national VET systems within the EU meta-frameworks. The main outcomes of this process can be summarised as follows:

a. progressive shift to a learning outcomes approach;

b. progressive establishment of a credit system and shift to a unit-based/modular approach;

c. introduction of guidelines for establishing mechanisms for the recognition, validation and certification of informal and non-formal learnings

d. establishment of national quality assurance systems in line with the EU requirements

e. establishment of cross-national databases and systems for mapping and cross-referencing education and vocational qualifications (e.g., ESCO, ISCO, ISCED), increasing transparency and comparability.

The transformations that the EU frameworks and tools are triggering at the national VET systems level produce a structure of potential opportunities to support workers training, upskilling and/or re-training that steel companies could leverage once these are well understood.

Learning outcomes have been already defined as "statements of what a learner knows, understands and is able to do on completion of a learning process, defined in terms of knowledge, skills and competence". If the previous education and training paradigms focused on inputs, the new paradigm focuses on the outcomes, with an explicit aim to place the individual at the centre of the learning process.

Due to the challenges that several economic sectors are facing, flexibility has become an important requirement of VET paths, along with more effective connections between different levels of education and training (upper secondary, post-secondary and higher education) to allow learners to re-skill and upskill, or change their professional trajectories if needed. Flexible VET systems are now required to consider the role of informal and non-formal learning and to establish mechanisms to recognise and validate this, thus offering learners the opportunity to shorten their training paths.

Credit systems, as they are proposed by the European Recommendation, are devised to support both modularisation and the acquisition of learning outcomes, and to facilitate mobility and transfer of achieved learning outcomes across different contexts. ECVET points should be a numerical representation of the overall weight of learning outcomes within a qualification and of the relative weight of units in relation to the whole qualification. As pointed out in the previous paragraph, however, this remains one of the less adopted measures in the European countries. Where ECVET principles are used, this is mainly to promote and support transnational mobility, to ensure a quality experience for the learner/worker and recognition/validation of their learning. From the point of view of learners, ECVET tools (e.g., Learning Agreement, Memorandum of Understanding) should ensure the formal recognition of learning achievements during a mobility period. From the point of view of VET providers, ECVET framework

should favour the establishment of solid trans-national mobility partnerships. This would be particularly beneficial within sectoral domains. Companies could benefit from ECVET through targeting specific learning outcomes that would help their employees to achieve a broader understanding of some aspects, e.g. mobility to countries where Industry 4.0 concepts are more developed.

Transparency and cross-referencing are prerequisites for transferability of skills and workers geographical mobility. The ESCO database provides a relevant reference by offering a common understanding on skills, competencies and occupations. The ISCO-08 complementarity establishes a hierarchical structure and allows ESCO to be used for cross-national statistical analysis. Linking qualifications included in the qualification pillar with an EQF level and mapping them to ISCED-F 2013 enhances the transparency and comparability of qualifications across different countries.

Specific tools for ICT, such as DigComp and the e-CF framework work well as shared glossaries and competencies references at the European level and could be useful as proficiency benchmarks for companies as well as training providers when designing their own training offer. The two, as shown, can be used separately or combined, based on the needs and purpose of the company.

Modularisation can support the steel industry through the creation of tailor-made curricula, that respond to specific skills needs. A modular approach, combined with established paths for the recognition of informal and non-formal learning, enhances the flexibility of VET programmes and would allow steel workers to upskill or re-train more easily if needed. The advantages of this could consist of:

- a) increased flexibility of vocational paths;
- b) shortened distance between IVET and CVET;
- c) easier recognition and transferability across countries of single modules;
- d) easier updating of the qualifications;

e) possibility to ideally combine core national modules with local and/or sectoral requirements.

As highlighted by Cedefop (2020), ongoing processes such as the shift to learning outcomes, the introduction of qualification frameworks, the design of modularised programmes, the recognition of micro-credentials and the validation of non-formal and informal learning are all interlinked. Such processes, supported and guided by the tools and frameworks reviewed in this document, aim to create more flexible VET systems that can integrate and recognise a wide range of individual learning outcomes and experiences acquired in different settings (formal, non-formal and informal). This is certainly beneficial in a time where re-skilling and upskilling of steelworkers is becoming more and more important. However, as pointed out by Cedefop, while there is certainly a case for flexible and more learner-centred approaches to vocational training, "some stakeholders argue that systems integrating a host of piecemeal credentials may lose transparency and undermine the status of strong initial education and training which lays the groundwork for individuals' future adaption and change" (Cedefop 2020, p. 3).

We believe that the emphasis on modularisation requires a caveat. As discussed in Deliverable 4.1, the research conducted so far points to the need of a holistic approach to vocational training to increase steel workers' adaptability to changing conditions, especially in a context of fast technological transformation. Vocational qualifications need to provide a set of interrelated (technical and transversal) competencies in broad occupational areas to cope with the challenges brought in by the fourth industrial revolution. From this point of view, modularisation should not be put in practice in a way that hinders a holistic approach to education and training and reduces the breadth of professional competence, but rather in a way that complements it.

Furthermore, the way modularisation is applied needs to be coherent with the understanding of "occupation" and "qualification" that underpins a VET system.⁵⁴

These findings, and their implications for the steel industry, are discussed more extensively in Deliverable 4.5, which offers an organic overview of the results of ESSA work package 4 and a list of recommendation for the steel industry on how to best navigate the current state of vocational education and training systems at both the national and European level.

⁵⁴ The case of the various UK VET 'systems' illustrates that there might be too much flexibility, which results in fragmented and incoherent VET arrangements that might be no longer describable as a 'system'. These issues are discussed in greater detail in ESSA Deliverable 4.3.

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